

A publication for employees of the Arkansas Department of Correction

October 2015

Inside this issue :

Greetings from Kelley	2
Retirement	2
Calendar of Events	3
Training	3
Retirees	3
Pinnings	4
A move	5
ACA awards	5
Health Matters	6
PIO	7
ORCU bids farewell, PIP	8
Around ADC	8
Policy Spotlight	9
Training Academy	10
Promotions & New Hires	11
Parting shots	12

Two big ADC events set Oct. 17

will be busy with two great events. The munity and support being drug-free!" 26th annual Red Ribbon Walk/Run and raiser are both scheduled on that day.

the ADC, is set for 8 a.m. at Jefferson

uating high school seniors, 6279, or visit the either from the county or ADC the child of an ADC em- adc.arkansas.gov ployee.

Last year there were 185 submissions for the walk/ very first

businesses

Awards are given to the top three The fundraiser will also have entertainmale and female finishers in 12 age divi- ment by the Cummins Band. Whole Hog sions of the walk/run.

"I hope we have a large crowd for (for ages 21 plus). this family fun event! It is a great way to get in your exercise, or to support those shirt design contest is Sonia Wallace who walk, jog, or run the event," said from Admin East. Director Wendy Kelley. "The Cummins free refreshments and door prizes! We adc.arkansas.gov/pawsinprison/pages/ have participants from all ages, and it availabledogs.aspx.

On Oct. 17, several ADC employees really is a great event to benefit the com-

Pre-registration is \$15 (\$20 morning the very first "Ruff" Rock N Roll fund- of race). The deadline for pre-registration is Friday, October 9, 5 p.m., and it guar-The Ribbon Walk/Run, sponsored by antees an official Red Ribbon t-shirt.

For applications, visit JRMC Well-Wellness Center at Jefferson Regional ness Center in Pine Bluff, JRMC Health Medical Center in Pine Bluff. Proceeds Complex in White Hall, contact Shirley from the 5K run will allow for scholar- Lowe at 870-267-6303 or Daisha Hol-

> ships to be awarded to grad- comb at 870-267website ('News' tab).

> > In addition, the "Ruff"

run. The event begins with a continental Rock N Roll fundraiser to benefit and breakfast and music from the Cummins celebrate Paws in Prison's fourth birth-Band. After the race, ADC employees day will be held from 3:30 p.m. until 6:30 hand out door prizes donated by local p.m. that day at the Scott Plantation in Scott. Tickets are \$50 each.

barbeque, beer and wine will be served

The winner of the Red Ribbon Run T-

For more information see the adver-Band will provide music, there will be tisement on page 8. For tickets go to



After this edition, 'The Advocate: A publication for employees of the Arkansas Department of Correction' will transition into an online news source which will provide up-to-date news. For your pictures, events, and news, please tune in daily under the upcoming ADVOCATE tab on our website: adc.arkansas.gov.



Page 2

Recidivism rate: consider all the facts

If you've read through our recent-

ly released recidivism report, you'll have noticed that our overall recidirate vism increased from 43.2 percent of those inmates during released CY2010 to 48.2 percent of inmates



Wendy Kelley Director

released during CY2011. Another way of saying that is almost half of those being released from the Department are returning to serve more time.

This increase was anticipated. Next year, it will be even higher.

The reason for this sharp climb in numbers is the dramatic shift in parole practices that occurred in 2013. Those policy changes prompted an unprecedented surge in parole revocations. We also heard from our consultant, Wendy Ware of JFA Associates, this summer. Ware noted that we are the only state revoking parole upon a felony arrest. In her report, she states:

"Last year, the overarching cause for all increased revocations was related to a significant event that occurred in 2013 concerning crimes committed by a person on parole supervision. The supervision system's response to this event was to immediately implement several policy changes associated with parole revocations.

"The most impacting policy change was to return all parolees arrested for a felony crime to the ADC. The impact of these changes to revocation rates has continued through 2014. If the revocation rates seen in the first quarter of 2015 continue at their current pace, total parole revocations to ADC could reach over 5,700 returns in 2015."

The Parole Board recently revised its policies in an effort to stem the

tide of revocations that we've seen in the past two years. The goal is to rely on sanctions other than an automatic return to prison.

As you know, the number of revocations has had a severe impact on the backlog in county jails. We are making progress in getting those numbers down. However, part of our strategic plan, approved by the Board of Corrections last summer, is to improve our relationship with law enforcement agencies with the hope that by putting our heads together, we can continue to develop new practices that will hold jail and prison populations in check while still ensuring the public's safety.

Yes, the recidivism rate increased. And we know that it will get worse before it gets better. But please remember that what you are seeing now is a reflection of policies that have since been amended.

Thank you for all that you do.

Bobby Smith, Policies Coordinator, retired Oct. 1 after 13 years with the agency. Smith is sitting with his wife Shirley at the retirement celebration held in his honor at Central Office.



Food for Thought

OFF THE CUFF (without preparation)

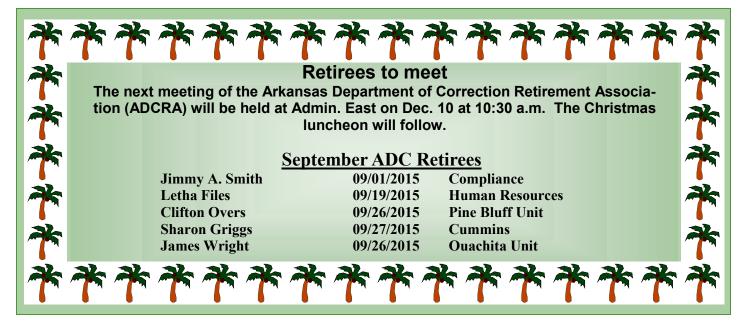
This probably came from the habit of speakers making last minute notes on the cuff of their starched shirts of points they needed to make during the speech.

CALENDAR OF EVENTS 5 **Special Events? Unit Functions? Announcements? Conference Dates?** October 2015 November 2015 12-Columbus Day 4—Internal Relations Committee 17-Red Ribbon Walk/Run Conference 17—Ruff Rock N Roll fundraiser Send information to Kat 11—Veterans Day 23—Distinguished Gentlemen at *The Advocate* **26—Thanksgiving Day** Conference kathlyn.atkinson@ 31—Halloween arkansas.gov

The Female Enforcers class, created and lead by Pam Starr, presented by Calibre Press was offered at the VA Law Enforcement Training Center in North Little Rock. This Lifeline Training is the cornerstone of Calibre Press' instruction by ensuring their attendees learn, in a highly motivational environment, effective skills that can be easily utilized, implemented immediately, and are effective in the real world. This one-day course is designed to address the realities and complexities of working in the unique environment of corrections. Rooted in their foundational belief that quality training should offer realistic, practical, and immediately applicable tools for officer safety, the goal of this class is to keep officers safe and give them the tools to enjoy a successful career. Their focus is to raise the bar and set the standard for law enforcement training by offering a variety of courses pre-



sented by dynamic and highly experienced instructors. In photo are Marty Lacy, Misty Coleman, Kathleen Lowery, Amanda Bacus, Pam Starr (Instructor), Joi Harris, and Latisha Davis.



Page 3

Page 4



James Dycus, third from left, has promoted from ORCU to Major at EARU. He is joined by ORCU DW Gary Musselwhite, Warden Nurzuhal Faust, and Major Tony McHan.

Pinnings



Lt. Juan Burns is pinned by Major Danny Crook, left, and Deputy Warden Steve Outlaw.



Sgt. Tonya Savage is pinned by Major Carl Stout, left, and Deputy Warden Steve Outlaw.



Regional Maintenance Lt. Aaron Tarter, second from left, is pinned by Warden Mark Cashion, from left, LaSaundra Malone, and Captain Kevin Courtney.



Lt. William Speer is pinned by Captain Steven Ricketts, left, and Major LaSaundra Malone.



Captain Linda Louis is pinned by Deputy Warden David Mills, left, and Warden Jeremy Andrews.



Cpl. Jason Schneider is pinned by Cpl. Keith Reed, left, and Lt. Stephen Simmons.



Cpl. Dennis Heath is pinned by Cpl. Keith Reed, left, and Lt. Stephen Simmons.



Sgt. Randolph Vanderveer is pinned by Major Tony McHan, left, and Deputy Warden Gary Musselwhite.

From the desk of Wendy Kelley

Please join me in congratulating our newest Major, James Dycus! He has been with the Department since 2007 at the Ouachita Unit after starting at Varner. He has served as DRO, Classification, Key Control, Armory, EPC, and worked intake and hospital security. He will join Warden Lay, Deputy Wardens Page and Warner, and Major Deen, along with the dedicated East Arkansas Regional Unit staff!

ACA certificate awards presented at the ACA Summer Conference in Indianapolis, IN on Aug. 15



Commissioners Donald Ross and Michael Dooley, from left, Lori Ammons – Chairperson, Michael Bradley – Commissioner, Training Academy Administrator Fred Campbell, William "Dubs" Byers – Board of Corrections, Sandra Kennedy – Agency ACA Manager, and Deputy Director Rory Griffin.



Ross, Dooley, Ammons, Bradley, Ouachita River Correctional Unit Warden Nurzahal Faust, Byers, Kennedy, and Griffin.



Ross, Dooley, Ammons, Bradley, Newport Complex Warden Jimmy Banks, Byers, Kennedy, and Griffin.



Ross, Dooley, Ammons, Bradley, Maximum Security Unit Warden Danny Burl, Byers, Kennedy, and Griffin.



Ross, Dooley, Ammons, Bradley, Cummins Unit Warden William Straughn, Byers, Kennedy, and Griffin.

Page 5

Page 6



It's national breast cancer awareness month

Breast cancer is the second most common kind of cancer in women. About one in eight women born today in the United States will get breast cancer at some point.

The good news is that many women can survive breast cancer if it's found and treated early. A mammogram can help find breast cancer early when it's easier to treat.

National Breast Cancer Awareness Month is a chance to raise awareness

Warning Signs of Breast Cancer

(from the Susan G. Komen website)

Due to the use of regular mammography screening, most breast cancers in ber or friend. If that is not an option, call the U.S. are found at an early stage, be- your health department, a clinic or a fore signs appear. However, not all nearby hospital. breast cancers are found through mammography. The warning signs of breast cancer. For example, breast pain is more cancer are not the same for all women, common with benign breast conditions The most common signs are a change in than with breast cancer. However, the the look or feel of the breast, a change in only way to know for sure is to see a the look or feel of the nipple and nipple provider. If you have breast cancer, it is ing signs described below, see a health chances of survival are highest. care provider.

Warning signs:

- area
- Swelling, warmth, redness or is no cause to worry. • darkening of the breast
- Change in the size or shape of the breast
- Dimpling or puckering of the • skin
- Itchy, scaly sore or rash on the • nipple
- Pulling in of nipple or other parts • of the breast
- Nipple discharge that starts sud-• denly
- New pain in one spot that does not go away.

about the importance of early detection of breast cancer. Make a difference! Spread the word about mammograms and encourage communities, organizations, families, and individuals to get involved.

How can National Breast Cancer Awareness Month make a difference?

We can use this opportunity to spread the word about steps women can take to detect breast cancer early. Here are just a few ideas:

If you do not have a provider, one of the best ways to find a good one is to get a referral from a trusted family mem-

In most cases, these changes are not discharge. If you have any of the warn- best to find it at an early stage, when the was checked.

Many women may find that their breasts feel lumpy. Breast tissue natural-Lump, hard knot of thickening ly has a bumpy texture. Some women inside the breast or underarm have more lumpiness in their breasts than others. In most cases, this lumpiness (nipple discharge) can be troubling, but

If the lumpiness can be felt throughout the breast and feels like your other breast, then it is probably normal breast tissue.

Lumps that feel harder or different that: from the rest of the breast (or the other breast) or that feel like a change are a concern and should be checked. This type of lump may be a sign of breast cancer or a benign breast condition (such as a cyst or fibroadenoma).

See a health care provider if you:

Find a new lump (or any change)

•Ask doctors and nurses to speak to women about the importance of getting screened for breast cancer.

•Encourage women ages 40 to 49 to talk with their doctors about when to start getting mammograms.

Organize an event to talk with women ages 50 to 74 in your community about getting mammograms every two years.

from www.healthfinder.gov

that feels different from the rest of your breast

- Find a new lump (or any change) that feels different from your other breast
- Feel something that is different from what you felt before

It is best to see a provider if you are unsure about a new lump (or any change). Although a lump (or any change) may be nothing to worry about, you will have the peace of mind that it

If you have had a benign lump in the past, don't assume a new lump will be the same. The new lump may not be breast cancer, but it is best to make sure.

Liquid leaking from your nipple it is rarely a sign of breast cancer. Discharge can be your body's natural reaction when the nipple is squeezed.

Signs of a more serious condition (such as breast cancer) include discharge

- Occurs without squeezing the • nipple
- Occurs in only one breast
- Is bloody or clear (not milky)

Nipple discharge can also be caused by an infection or other condition that needs treatment. If you have any nipple discharge, see a health care provider.



As you'll have noticed on the front page of *The Advocate*, we're about to make some changes in how -- and when -- we provide agency

Cathy Frye Public Information Officer

news to ADC staff. Starting this month,

Officer we are transitioning into an online news site that will update daily. That means you'll hear about events, promotions and agency goings-on as they happen, rather than weeks after the fact. This also will allow us to offer not only more photos, but video!

News stories will be more timely, and we'll also be able to offer more human-interest stories in this format.

Good news to come

The Advocate Online will still feature pinnings, retirements, calendars, health tips, new-hires, graduations and columns. The difference is that the information will be current, with a heavy focus on what's coming up.

It's our job to keep you updated on agency happenings, and we're really excited about the new opportunities that an online Advocate will offer both us and you.

Please continue to send news tips and photos to Kathlyn Atkinson.

In other news, your public information staff are about to resume the posting of videos to the ADC YouTube channel. We hope these will be used as a means to educate the media and public on what we do. Currently in the works is a series of videos featuring our farm program. If you have suggestions for other video projects, please let us know. We'd love to show off your hard work and its results!

Part of the agency's strategic plan focuses heavily on improving the public's perception of us. If your employees are doing something innovative, let me know. If you're seeing great results from a new program, please - call.

I would love to arrange some media visits that focus on the positive. We're a little-understood agency, yes. But thanks to new technology and social media, we now have the ability to enlighten folks and actually show them what we can do.

Deputy Warden Steve Outlaw (left) is congratulated by Warden Danny Burl on 40 years with the ADC.





Joe Kelnhofer, director of the Riverside Vocational Technical School, unveils a new sign at a dedication ceremony for the Thomas "Tom" J. Knight Vocational Complex at the Varner Unit. Former ADC Director Art Lockhart and Board of Corrections member Dubs Byers both spoke at the event. A tour and reception followed.

The ancestor to every action is a thought."

Page 8

ORCU bids fond farewell

After having worked for the past 12 years as the Food Production Manager at the Ouachita River Correctional Unit, Capt. Jim Wright retired Sept. 11.

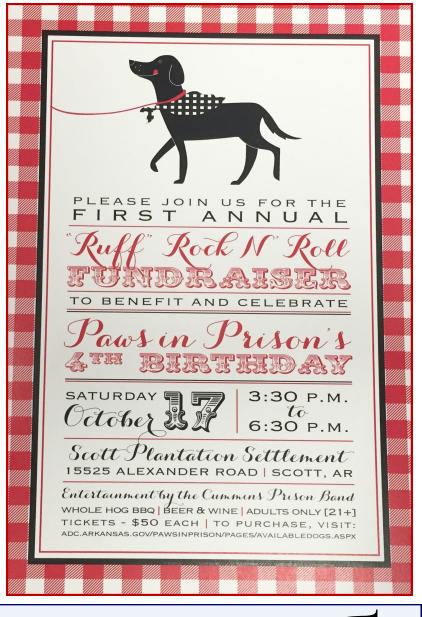
Prior to joining the Arkansas Department of Correction, Capt. Wright was employed by several nationally known food chains and at one time owned his own restaurant.

When asked what his retirement plans were, he said fishing was one of his top priorities, but his wife was quick to point out she had a "honey do" list that was ready and waiting.

ORCU staff wished Capt. Wright the best and wanted him to know how much he will be missed.



Capt. Wright's wife and daughter join him during the retirement celebration.







Accounting Control, Admin. East, paid tribute to 9/11 this year. Brenda Thompson, from left, Sonia Wallace, Jennifer Poteet, Becky Watts, Omie Futch, and Judy May dressed in patriotic clothing to commemorate the day of four coordinated terrorist attacks on the United States on the morning of Tuesday, September 11, 2001.

Page 9

Facts about policy and conduct

Do you have questions about ADC policies and procedures? Then send in your topics to The Advocate, and we'll be glad to get you the facts. Contact KAT at kathlyn.atkinson@arkansas.gov with questions.

AD 13-110 Sexual Misconduct with Inmates

APPLICABILITY: All Employees, contract employees, volunteers, and inmates of the Department of Correction **I. POLICY:** It is the policy of the ADC to prohibit employees from engaging in intimate relationships with inmates. Acts of sexual misconduct with inmates or retaliation against inmates who refuse to submit to sexual advances are prohibited. Further, retaliation against individuals because of their involvement in the reporting or investigation of a sexual misconduct complaint is prohibited. The ADC will fully investigate and discipline persons who violate this directive.

II. PURPOSE: To establish the ADC policy regarding sexual misconduct with inmates; to discourage and prevent sexual misconduct with inmates; and to establish uniform procedures for reporting, investigating, and adjudicating incidents of sexual misconduct in the ADC. Hereafter, reference to investigation and adjudication procedures for complaints of sexual misconduct shall also include complaints of retaliation and breach of confidentiality.

IV. PROCEDURE: A. Inmate Notifications 1. This directive shall be placed in Unit law libraries. 2. Inmates may use the Inmate Grievance procedure to report sexual misconduct allegations. 3. Inmates may call the PREA Hotline. 4. Inmates may notify any employee or staff member. B. Staff Notifications This directive shall be included in the Basic Correctional Officer Training curriculum. C. Responsibilities 1. Employees a. Each employee shall strictly adhere to this directive by ensuring that his/her conduct does not constitute or promote sexual misconduct. **b**. Each employee who receives any information, from any source, concerning sexual misconduct or who observes incidents of sexual misconduct is required to immediately report the information or incident directly to his/her supervisor. If the supervisor is the person engaged in the sexual misconduct, then it is to be reported to the next highest ranking official. The Warden or his/her designee shall be notified of all sexual misconduct complaints or allegations. c. All allegations or complaints of sexual misconduct shall be promptly investigated. 2. Wardens and Administrators: In addition to responsibilities applicable to all employees, wardens and administrators shall be responsible for ensuring the following: **a**. Illegal sexual acts and sexual contact between employees and inmates shall immediately be reported to Internal Affairs, even if the employee resigns. b. When illegal sexual acts or sexual contact are alleged, the crime scene shall be immediately secured, if possible. c. The alleged victim shall immediately be given the necessary emergency medical treatment, without (to the extent possible) compromising the integrity of available physical evidence. If deemed necessary by medical personnel, the inmate may be transported to an outside medical facility. d. The Warden/Administrator must take immediate action in accordance with this directive to ensure the safety of the inmate. e. Under appropriate circumstances the Warden/Administrator may request transfer of a respondent, may internally reassign him/her, or place him/her on administrative leave pending the outcome of an investigation. f. Failure to take appropriate action, as defined in this directive, when sexual misconduct is alleged or has been determined to have occurred may result in disciplinary action. D. Sexual Misconduct Complaint Reporting Procedures for Staff 1. Any employee who receives any information, from any source, concerning sexual misconduct or who observes incidents of sexual misconduct is required to immediately report the information or incident to his/her supervisor. If the supervisor is the person who is engaging in the sexual misconduct, the report will be made to the next highest official. 2. The employee shall submit a written report, providing any information received or observed that concerns sexual misconduct, to his/her supervisor before the end of his/her workday. 3. The Warden/Administrator will notify the Director/Deputy/Assistant Director and Internal Affairs. Internal Affairs will notify the Arkansas State Police if there is sufficient evidence that a crime has occurred. 4. The sexual misconduct complaint, including the identity of the informant, the respondent and the victim, and all information and documents pertinent to the complaint shall be handled in a confidential manner and shall only be revealed on a need to know basis. 5. Persons interviewed shall be advised that they are required to maintain confidentiality and not disclose to anyone information regarding the complaint, the investigation and the outcome. They shall be advised that failure to maintain confidentiality can result in disciplinary action. E. Procedures Following Investigation At the conclusion of the Department's investigation of a sexual misconduct complaint or allegation, appropriate disciplinary action will be taken against an employee found guilty. Appropriate disciplinary action may be taken against any inmate determined to have deliberately falsified allegations. F. Training 1. "Prevention of Sexual Misconduct" training shall be conducted for employees as follows: a. Mandatory preservice training will be conducted during the initial BCOT and Correctional Security for Non-Security Personnel. Certified trainers on "prevention of sexual misconduct with inmates" shall conduct the training, which shall include education concerning Arkansas law and ADC policies and procedures for recognizing, preventing, reporting, investigating and disciplining employees for acts of sexual misconduct. b. Sexual harassment/sexual misconduct training will be required training for all current and newly hired personnel.

Page 10

ADC Advocate



Training Academy Graduates:

Class 2015-K, Sept. 11, 2015



James Armstead, Taylor Branscomb, Justin Brock, Mauricio Dixon, Carl Dyke, Kristopher Fitzgerald, Breariel Hatton, Corey Henson, Gabriel Horton, Africa Lance, China Loggins, Breeanna Madison, Mishawn Mangrum, Alexus Moore, Charles Moore, Ashley Nobles, Lashawn Oglesby-Ross, Lakita Patterson, Temeka pickett, Jake Powers, Keith Ridgle, Kamilah Robinson, Kedrick Robinson, Joshua Roston, Lisa Scott, Joshua Skillen, Becky Smith, Marty Stewart, Tanetrius Udell, Shaquana Underwood, Tarius Versey, Breonna Washington, Davonte Washington, Thomas Wheeler, James Withrow, and Latoya Woods. Willis H. Sargent Outstanding Student Achievement Award

The WHS winner is Joshua Skillen, second from left, pictured with Training Administrator Fred Campbell, Deputy Warden Tami Aiken and Randy Callas.



Training Academy Graduates:

Willis H. Sargent Outstanding Student Achievement Award

The WHS winner is Tammy Cox, third from left, pictured with Deputy Director Mike Carraway, Callas, and Major Derwin Metcalf.





Antonia Allison, Jeffrey Barton, Javiera Bragg, Tevien Brewer, Ben Brown, Jordan Carnahan, Eric Coats, Sharday Conway, Tammy Cox, Xavier Culclager, Nicholas Cupples, Kaytlin Derrick, Deja Devore, James Dunn, LaQuita Esters, Donald Ford, Phillip Foster, Keionna Golden, Cheryl Griffin, Ariel Hayes, Chelsea Higgins, Craig Hilbert, Terry Holland, Sakeysha Hunter, Tevin Jones, Arthur Kimble, Owney Lambert, Desi Lane, Lauren Langston, Eric Lemon, Alecia Love, Rory Luster, McKinzy Lytle, Delia Morman, James Morris, Terri Murray, Terrance Murry, Blake Nesbitt, Tabatha Pruitt, Kelsey Ray, Darin Robbins, Alundria Rollins, Adrienne Rushing, Todd Sage, Rebekah Samaniego, Marico Snowden, Michael Spillman, Shakuro Swift, Brenda Tanner, Marquita Thomas, Shereese Tillman, Christopher Tomerlin, Seth Wakefiled, Charles Ward, Shaquita Webster, Michael Whitman, Rodney Williams, Jonathan Wilson, Sarah Woods, and Carl Young.

Class 2015-L, Oct. 2, 2015

Date

Promotions & New Hires

Lieutenant

Promotions

Position

08/16/2015 Kenyon Randle 08/16/2015 William Speer 08/16/2015 Aaron Tarter 08/23/2015 Cvnthia Dickinson 08/23/2015 Tamika Dixon-Scott 08/23/2015 Gary Oueen 08/30/2015 Katherine Bradley 08/30/2015 Joyce Carroll **James Flannerv** 08/30/2015 08/30/2015 Kenneshia Hart Derick Henson 08/30/2015 08/30/2015 **Teresa** James 08/30/2015 Tashor Kelly 08/30/2015 Craig Mavhan 08/30/2015 Kendalynn Newborn 09/13/2015 Cedric Albritton 09/13/2015 **Roosevelt Barden** 09/13/2015 Debra Barnes 09/13/2015 Steven Brown 09/13/2015 **Juan Burns** 09/13/2015 **David Foster** 09/13/2015 Marianne Hixon 09/13/2015 **Jesse Jackson** 09/13/2015 William Lenderman 09/13/2015 Linda Louis 09/13/2015 Tonva Savage 09/13/2015 **Daniel** Sipes 09/13/2015 Kenneth Starks 09/13/2015 Mike Stephen 09/13/2015 Dernitta Thomas 09/13/2015 Tom Walton 09/14/2015 James Dycus 09/14/2015 **Kimberly Withers**

Name

Date

Name

 08/31/2015
 Tony Baugh

 09/14/2015
 Lisa Green

 09/14/2015
 Vickie Merritt

 09/14/2015
 Patrina Moore

 09/14/2015
 Jason Rogers

Lieutenant Lieutenant Administrative Specialist III Sbstnce Abuse Pgm Leader Sergeant **Budget Analyst** Sergeant **Director Of Maintenance** Food Preparation Supervisor Sergeant **Business Operations Spclst Program Specialist** Sergeant **Program Specialist** Rehabilitation Program Mgr. Lieutenant Human Resources Assistant Sergeant Lieutenant Lieutenant Inmate Grievance Coordntr. Sergeant Head Farm Manager II Captain Sergeant **Food Preparation Supervisor** Captain Institutional HR Coordinator Lieutenant Sergeant Major Unit Accreditation Specialist

Unit

East Arkansas **Randall Williams Randall Williams Central** Office Mental Health-Tucker North Central Industry Maximum Security Construction-NWA Maximum Security Ouachita Wrightsville East Arkansas Ouachita Ouachita Mental Health-CO East Arkansas Tucker Transportation Maximum Security North Central Ouachita Varner Farm-Cummins Delta Maximum Security North Central Cummins North Central Cummins Mississippi County East Arkansas **Central** Office

New Hires

Position

Sergeant Food Preparation Supervisor Human Resources Specialist Food Preparation Supervisor Lieutenant

Unit

K-9 Mississippi County Human Resources Mississippi County East Arkansas

Page 11

ADC ADVOCATE EMPLOYEES NEWSLETTER

ADC Mission Statement

- To provide public safety by carrying out the mandate of the courts.
- To provide a safe humane environment for staff and inmates.
- To strengthen the work ethic through teaching of good habits.
- To provide opportunities for staff and inmates to improve spiritually, mentally, and physically.



Arkansas Department of Correction

ADC Advocate P.O. Box 8707 Pine Bluff, AR 71611 Phone: 870-267-6180 Fax: 870-267-6258 The *ADC Advocate* newsletter is published monthly by the Communications Office for employees of the Arkansas Department of Correction. The publication strives to enhance communication and provide information on the development and achievements of this agency.

All employees are encouraged to submit articles, comments, ideas, letters and questions. The deadline for submission is tentatively set for the 15th of each month for inclusion in that month's publication.

Please be aware that all submitted items will be subject to editing. However, every effort will be made to maintain the writer's essential meaning.

In addition, statements contained in the *ADC Advocate* are the personal views of the authors and do not necessarily represent the opinion or policies of the Arkansas Department of Correction.

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Visit ADC on the Web @ www.adc.arkansas.gov

