

ARKANSAS PAROLE BOARD

FY 2018 – FY 2019 STRATEGIC PLAN

MISSION: To effectively and efficiently serve the citizens of Arkansas through the conditional release of offenders via structured and evidenced-based decision-making; thereby ensuring the public's safety, the empowerment of victims, and that offenders will be provided opportunities for positive behavioral changes and held accountable for their actions upon release.

VISION: The Arkansas parole board will strive to become a national model for releasing authorities by:

- Making data-driven parole decisions through: (1) the consistent application of nationally recognized evidence-based approaches; (2) the consideration of all available case information; and (3) the application of appropriate decision criteria
- Stipulating programs, conditions, and services in a manner that enhances the reentry of offenders into the community
- Responding to parole violations appropriately and effectively by utilizing evidence-based approaches, and taking into account the severity of the violation and the risks posed by the offender
- Providing victims of crime with timely information regarding the decision-making process and with opportunities to give input
- Collaborating with stakeholders on policies, programs, and processes
- Streamlining the decisions-making process through innovative policies, programs, and technologies

CORE VALUES: The Arkansas parole board will value **fairness, integrity, and innovation.**

GOAL 1: EFFICIENCY—IMPROVE PROCESSES FOR ADDRESSING PAROLE VIOLATORS

APB's Goal 1 aligns with the state of Arkansas goal: Efficient and Responsive, Safe, Quality of Life

Measurable Objective 1: Promote consistency in parole revocation decision-making processes

Strategy 1:

Create and Implement parole revocation decision-making tool to assist in addressing parole violations

Measurable Objective 2: Utilize technology to streamline the processes by which revocation hearings are managed

Strategy 1:

Implement policy that details procedures for electronically recording parole revocation hearings thus eliminating the use of two forms used to reflect the disposition of a parole revocation hearing

Strategy 2:

Document actions in the Electronic Offender Management Information System (eOMIS) throughout the entire revocation process—This shall consist of employing PB Staff Notes and Hearing Examiner Notes on a regular basis. Every time an action is taken on a case, it should be reflected in eOMIS by an electronic entry made by the individual taking the action.

GOAL 2: CONSISTENCY—PAROLE DECISION-MAKING GUIDELINES

APB's Goal 2 aligns with the state of Arkansas goal: Efficient and Responsive

Measurable Objective 1: Draft Parole Guidelines

Strategy 1:

Continue working with the Council of State Governments to devise guidelines to aid the Board in making parole decisions

Measurable Objective 2: Implement Parole Guidelines

Strategy 1:

Work with various key stakeholders in implementing and validating the ARORA-PRI

Strategy 2:

Monitor data through collection, analyzation, and use to improve outcomes—Data may be related to prison population, specific impacts of justice reinvestment policies, and costs averted

Strategy 3:

The Parole Board will be required to attend training relating to the Parole Decision-making Guidelines. The Parole Services Support staff will be trained in-house regarding any new procedures/policies that may affect his/her job duties.

GOAL 3: TRANSPARENCY—INCREASE INFORMATION AVAILABLE TO THE PUBLIC RELATING TO SPECIFIC FUNCTIONS OF THE BOARD

APB's Goal 3 aligns with the state of Arkansas goal: Efficient and Responsive, Safe, Quality of Life

Measurable Objective 1: Increase the amount of data published on the Board's website

Strategy 1:

Update Victim Input section of APB's website to include more information regarding available community resources and to provide more insight into the role of Victim Input Hearings in the parole process

Strategy 2:

Add specific information relating to different functions of the Parole Board to include, but not limited to: (1) Appeals, Rescinds, and Reconsiderations; (2) process regarding reviewing violation reports; (3) Revocation Hearing procedures; and (4) discretionary vs. non-discretionary offenses

Strategy 3:

Publish printable standard forms on the website and make a determination regarding the most efficient way for forms to be submitted electronically

APPENDIX: ORGANIZATIONAL CHART

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**Arkansas Parole Board
ORGANIZATIONAL CHART**

