

Vision Statement: To be an honorable and professional organization through ethical and innovative leadership at all levels, providing cost efficient, superior correctional services that return productive people to the community.



Honor and Integrity in Public Service

Director's Message:

Fiscal Year 2007 brought an increase in the inmate population at a rate higher than the Arkansas Department of Correction's ten year average. A national report indicates that prison populations throughout the country are experiencing similar growth, and experts predict the trend to continue in the coming years. Although an expanding inmate population can sometimes test the resolve of the dedicated professionals of the ADC, rest assured that each is dedicated to providing the citizens of Arkansas with the best in correctional services at the lowest possible cost.



As the number of inmates climb and their sentences lengthen, so does the percentage in our custody with special needs. Due to current space constraints, the special needs of the elderly, disabled, and the chronically ill must be addressed at several different facilities, which can greatly strain the agency's resources. During Fiscal Year 2007, however, the ADC began construction of a Special Needs Unit at the Ouachita River Correctional Unit in Malvern. This state-of-the-art facility will be able to provide many special services under one roof, maximizing the ADC's cost effectiveness and operational efficiency.

Through out our facilities, populations and challenges may change from year to year; our commitment to excellence does not. During Fiscal Year 2007, the department reached a major milestone when the Texarkana Regional Correction Center, the Northwest Arkansas Work Release Center and Arkansas Correctional Industries earned national accreditation. Now, the ADC carries full accreditation from the American Correctional Association, an accomplishment only a few states have achieved.

This great achievement would not have been possible without the perseverance of Arkansas's correctional professionals. On their behalf, I extend our gratitude for the unwavering support we have received from the Governor, the General Assembly and the Board of Corrections.

Sincerely,

Larry Norris



Governor - Mike Beebe

*The **Mission Statement** of the Arkansas Department of Correction is to:*

- Provide public safety by carrying out the mandates of the courts;
- Provide a safe, humane environment for staff and inmates;
- Provide programs to strengthen the work ethic;
- Provide opportunities for spiritual, mental, and physical growth.

annual report

Highlights fy 07

Norris named Outstanding Corrections Director for 2006

The Association of State Correctional Administrators has named ADC Director Larry Norris as the outstanding Director of Corrections for 2006. ASCA established the award in 1992, and is presented annually to recognize the outstanding ASCA member and that member's dedication and achievements.

Norris is a leader who constantly challenges his staff to be innovative, promotes and provides opportunity, and strongly encourages all to be mentally, physically and spiritually healthy. One of his biggest accomplishments has been to fully implement standards making the department one of few in the country to have all state-owned facilities accredited, as well as the Central Office and Training Academy. He has also instituted mandatory training requirements for all staff for promotions and college degree requirements for assistant wardens and wardens. He has increased the rate of pay for correctional officers, resulting in a decrease in turnover. He has implemented a state of the art, integrated, electronic offender management information system which enables the department to share offender information with other criminal justice agencies.

Norris' dedication and determination have started a new and exciting age in the field of corrections in Arkansas. He has invested his time and energy in developing a plan that emphasizes accountability by the system, responsibility on the part of offenders and reasonableness in working with public officials. Nearly a decade ago, Arkansas Department of Correction adopted the motto of honor and integrity in public service. Norris is a man of outstanding character who truly practices what he preaches.

CMS Takes Over Psychiatric Care

The Board of Corrections voted to expand ADC's contract with Correctional Medical Services (CMS) to include providing psychiatric care to inmates. The 5-to-0 vote came during a special teleconference meeting held July 24.

The vote authorizes an expansion of the department's 43 million contract with CMS by 1.39 million. Under the agreement, CMS would take over psychiatric services on August 7, 2006. The move came as the department struggled to attract and keep psychiatrists for budgeted positions. Officials say the new contract will help the state attract psychiatrists by offering higher pay.

New Deputy Warden Classification

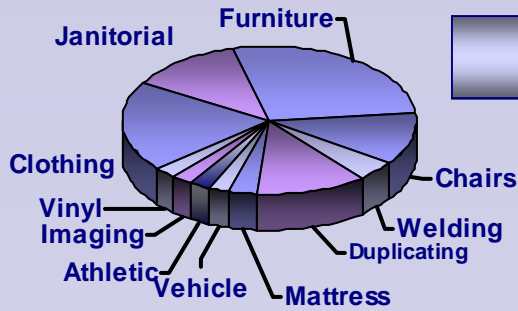
As of January 20, 2007 the Arkansas Department of Correction has implemented a new working classification of Deputy Warden. All existing assistant wardens will be moved to this new classification. The assistant warden classification will then be used for selected applicants who do not possess a related bachelor's degree but who have used related experience for up to two years of the degree requirement. "This will allow more opportunities for people with associate degrees or 62 hours," said Human Resources Administrator Kevin Murphy. "We'll have a tier rate for the deputy warden that won't apply to the assistant warden." All positions advertised will now be posted as Assistant Warden/Deputy Warden. Applicants may qualify for assistant warden if they have a related associate degree (or 62 related hours) and can substitute the remaining two years with related experience for a total of six years experience. Those with a related degree (bachelors) and related experience will continue to qualify as a deputy warden. Assistant wardens will not be eligible for tier pay until they meet the degree requirement of deputy warden. They will then be adjusted to the appropriate salary level for the unit of assignment. Both classifications will perform all duties of the positions and will receive all benefits of the position (with the exception of tier pay for assistant wardens).

The Prison Industry Enhancement (PIE) Certification Program

The PIE program at the McPherson Unit is making a difference in the lives of some inmates. While behind bars, they earn money to send home to their families., as well as learning valuable workplace skills. About 30 inmates participate in the program working six hours a day. Typical tasks include fan and cable assemblies for an outside company. Eventually, the factory is expected to employ 80 female inmates. "I have a life sentence so this is the first opportunity for lifers to be involved in a program like this," one inmate said, adding that it has helped boost morale. "We strive to stay out of trouble, we strive to do right and everybody out here works hard," she said. The program allows inmates to be paid the prevailing wage, with taxes taken out, and they must send money to their dependents. They must also donate to the Crime Victims Compensation Fund, save some money and pay child support, if applicable. The PIE program will eventually be offered at the Grimes Unit. A factory has been constructed and the department is looking for the right industrial partner for the facility that will employ male inmates.

Budget fy 07

Industry Sales



Clothing	\$1,292,577.97
Janitorial	841,071.42
Furniture	1,802,788.33
Chairs	754,844.49
Welding	287,962.96
Duplicating	807,598.01
Mattress	195,891.58
Vehicle	149,129.77
Athletic	154,607.21
Imaging	161,436.81
Vinyl	160,575.54
Total	\$6,608,484.09

Federal Grants Received

Tuberculosis Grant (TB-2006)	\$52,505
Tuberculosis Grant (TB-2007)	30,193
Residential Substance Abuse (06-190)	94,042
PREA	636,946
State Criminal Alien Assistance Program (SCAAP) Grant	184,730
Total Received	\$998,416

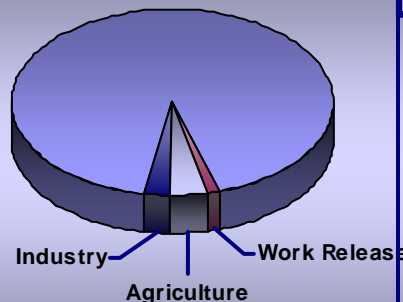
Construction Expenditures

Cummins Unit, Milk Processing	\$ 47,476.61
Cummins Unit, Com. Fare Kitchen	147,529.06
Cummins Unit, Cold Storage	16,607.13
Varner Unit, Treatment Building	390,091.72
East AR Unit, Lethal Fence	12,162.94
East AR Unit, Treatment Building	357,733.18
Malvern Unit, Construction	857,688.35
Malvern Unit, Special Needs	22,816,474.31
Malvern Unit, Radio Tower	59,295.85
McPherson Unit, 200 Bed Const.	1,553,811.24
Wrightsville, 200 Bed Const.	263,862.91
Wrightsville, Entrance Building	14,760.20
Wrightsville, Perimeter Road	2,231.70
Texarkana W/R, Renovation	25,851.01
Tucker Max, Chapel	93,311.90
Misc. Projects, Roof Repairs	169,458.01
Misc. Projects, Fire Sprinkler	59,227.06
Misc. Projects, Locks	26,283.48
Misc. Projects, Cameras	264,026.35
Total Expenditures	\$27,177,883.01

Funding

General Revenue	\$ 251,867,752
Work Release	2,647,738
Agriculture	10,722,755
Industry	6,981,205
Total	\$ 272,219,450

General Revenue



Farm Programs

Unit	Acres	Program
Cummins	16,000	Crops, Garden, Livestock
Tucker	4,500	Row crops, Garden
Wrightsville	5,000	Livestock
East AR	2,500	Cotton, Wheat, Soybean
Ouachita	100	Garden, Livestock
Newport	100	Garden, Livestock
N Central	100	Orchard, Garden, Livestock

Total Acreage 28,300

National report predicts sizable prison growth over next five years

State and federal prisons will swell by more than 192,000 inmates over the next five years, according to a report entitled "Public Safety, Public Spending: Forecasting America's Prison Population." The 13 percent jump will raise the prison population to more than 1.7 million people and cost states up to 27.5 billion in new operating and construction expenses. Arkansas is projected to have an increase in its inmate population of 17 percent between 2007 and 2011, according to the analysis prepared by the Pew Charitable Trust. The Philadelphia based philanthropic organization funds research into a variety of issues. The report was based on population forecasts gathered from the Federal

Bureau of Prisons and 42 states, including Arkansas. Nationwide, the number of female prisoners is projected to grow by 16 percent by 2011, while the male population will increase by 12 percent. The report also includes the following trends:

—Over the next five years, prison populations will likely have more females and more elderly. Both groups have special needs and higher costs. In some states, corrections officials, already having difficulty hiring and keeping correctional officers on the job, are becoming more and more concerned about finding and retaining qualified personnel to staff new prisons.

—Arkansas is projected to have a 17 percent increase in its prison population from 2007-2011.

Demographics fy 07

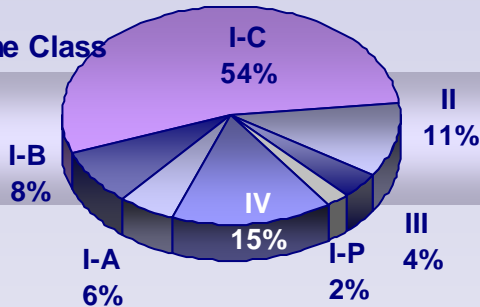
Top 10 Admission Offenses

Offense	Total	Avg Sentence
Controlled Substance	1,830	8y 3m 18d
Burglary	879	8y 1m 15d
Theft	572	5y 11m 9d
Assault & Battery	361	7y 8m 0d
Sexual Offenses	322	15y 1m 4d
Forgery	317	4y 11m 4d
Inchoate Offenses	301	11y 1m 5d
Robbery/Non-Violent	283	11y 1m 5d
Obstruct Gov Oper	260	5y 0m 10d
Homicide	169	22y 10m 17d

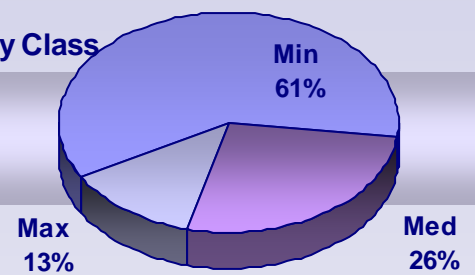
Top 10 Stock Population Offenses

Offense	Total	Avg Sentence
Controlled Substance	2,789	13y 1m 9d
Sexual Offenses	2062	24y 10m 19d
Homicide	1,908	34y 7m 0d
Robbery/Violent	1153	28y 7m 15d
Burglary	1,126	12y 10m 23d
Inchoate Offenses	672	18y 1m 17d
Robbery/Non-Violent	619	15y 8m 0d
Assault & Battery	590	15y 6m 4d
Theft	556	9y 0m 18d
Gang Related Activities	390	19y 9m 13d

Good Time Class

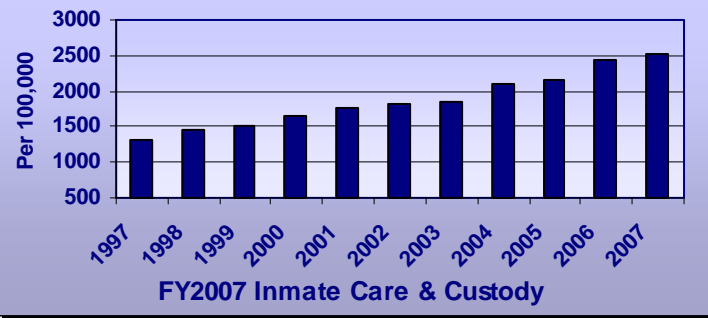


Custody Class



Inmate Cost Per Inmate

	Per Day	Per Year
1997	36.86	13,453.90
1998	37.40	13,651.00
1999	37.65	13,742.25
2000	39.35	14,362.75
2001	40.79	14,888.35
2002	42.59	16,100.15
2003	44.11	15,545.35
2004	47.32	17,271.80
2005	48.24	17,607.60
2006	52.12	19,023.80
2007	54.82	20,009.30



Care & Custody

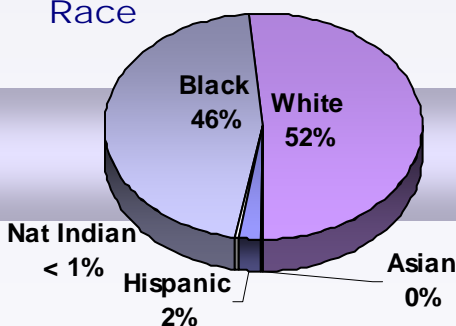
Operating Expenditures

1997	132,493,821
1998	146,461,122
1999	151,336,081
2000	164,025,025
2001	175,717,556
2002	182,187,792
2003	185,682,413
2004	209,542,704
2005	215,042,365
2006	243,207,957
2007	253,342,707

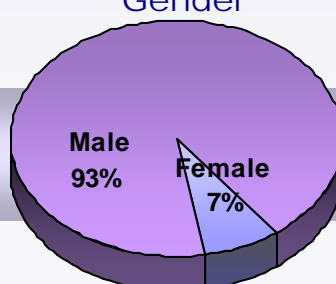
Population - 6/30/2007

Custody - 13,013
Jurisdiction - 13,731
Average Daily - 13,762

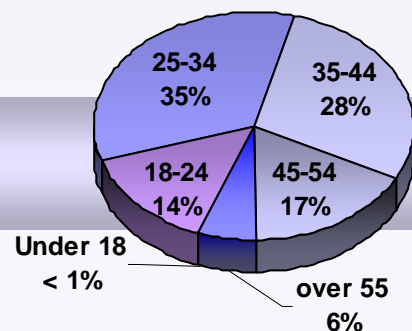
Race



Gender



Age



Admissions fy 07

County	Males			Females		
	B	W		B	W	
Arkansas	42	19	1.0%	4	6	0.2%
Ashley	25	11	0.6%	4	4	0.1%
Baxter	0	52	0.9%	0	6	0.1%
Benton	8	174	3.0%	1	44	0.7%
Boone	0	50	0.8%	0	15	0.2%
Bradley	25	5	0.5%	1	2	0.0%
Calhoun	17	7	0.4%	2	0	0.0%
Carroll	0	21	0.3%	0	2	0.0%
Chicot	22	2	0.4%	1	0	0.0%
Clark	22	16	0.6%	6	2	0.1%
Clay	1	34	0.6%	0	2	0.0%
Cleburne	1	29	0.5%	0	3	0.0%
Cleveland	13	12	0.4%	0	2	0.0%
Columbia	46	6	0.9%	4	2	0.1%
Conway	10	11	0.3%	0	1	0.0%
Craighead	76	83	2.6%	5	19	0.4%
Crawford	16	92	1.8%	21	13	0.6%
Crittenden	211	65	4.5%	20	11	0.5%
Cross	8	8	0.3%	2	0	0.0%
Dallas	14	4	0.3%	1	1	0.0%
Desha	19	1	0.3%	0	0	0.0%
Drew	36	12	0.8%	3	2	0.1%
Faulkner	69	79	2.4%	8	17	0.4%
Franklin	3	30	0.5%	0	6	0.1%
Fulton	0	11	0.2%	0	0	0.0%
Garland	50	53	1.7%	6	11	0.3%
Grant	2	21	0.4%	1	3	0.1%
Greene	3	75	1.3%	0	5	0.1%
Hempstead	47	9	0.9%	0	2	0.0%
Hot Springs	17	29	0.8%	6	15	0.3%
Howard	33	27	1.0%	3	7	0.2%
Independence	8	41	0.8%	0	7	0.1%
Izard	0	11	0.2%	0	1	0.0%
Jackson	27	43	1.1%	1	8	0.1%
Jefferson	132	35	2.7%	10	6	0.3%
Johnson	0	33	0.5%	0	3	0.0%
Lafayette	7	7	0.2%	1	0	0.0%
Lawrence	0	20	0.3%	0	1	0.0%
Lee	6	3	0.1%	0	0	0.0%

County	Males			Females		
	B	W		B	W	
Lincoln	8	5	0.2%	0	0	0.0%
Little River	15	1	0.3%	6	5	0.2%
Logan	2	21	0.4%	0	2	0.0%
Lonoke	21	82	1.7%	3	6	0.1%
Madison	0	9	0.1%	0	2	0.0%
Marion	0	14	0.2%	0	2	0.0%
Miller	78	76	2.5%	18	21	0.6%
Mississippi	104	39	2.3%	7	9	0.3%
Monroe	10	5	0.2%	0	1	0.0%
Montgomery	0	7	0.1%	0	0	0.0%
Nevada	13	6	0.3%	0	1	0.0%
Newton	0	3	0.0%	0	0	0.0%
Ouachita	60	13	1.2%	3	1	0.1%
Perry	0	6	0.1%	0	0	0.0%
Phillips	17	6	0.4%	1	0	0.0%
Pike	4	16	0.3%	1	1	0.0%
Poinsett	26	34	1.0%	2	9	0.2%
Polk	0	23	0.4%	0	4	0.1%
Pope	9	84	1.5%	1	22	0.4%
Prairie	4	3	0.1%	0	0	0.0%
Pulaski	650	236	14.5%	66	48	1.9%
Randolph	0	36	0.6%	0	9	0.1%
St Francis	41	8	0.8%	6	2	0.1%
Saline	14	89	1.7%	1	12	0.2%
Scott	0	9	0.1%	0	3	0.0%
Searcy	0	3	0.0%	0	1	0.0%
Sebastian	115	246	5.9%	14	43	0.9%
Sevier	10	40	0.8%	0	1	0.0%
Sharp	0	19	0.3%	0	3	0.0%
Stone	0	16	0.3%	0	0	0.0%
Union	91	23	1.9%	8	5	0.2%
Van Buren	1	26	0.4%	0	4	0.1%
Washington	71	362	7.1%	5	43	0.8%
White	18	96	1.9%	4	21	0.4%
Woodruff	6	5	0.2%	0	0	0.0%
Yell	1	23	0.4%	0	5	0.1%
ISC	0	0	0.0%	0	0	0.0%
Unknown	0	0	0.0%	0	1	0.0%

Average County Jail Backup - 538
Average County 309 Contract - 278

Directory fy 07

Larry B. Norris, Director (870) 267-6200
 Jane Manning, Assistant to the Director
 Rob DeGostin, Staff Attorney
 Dina Tyler, Legislative and Public Affairs
 James Gibson, Administrator, Internal Affairs
 Tracey Robertson, EEO/Grievance Officer
 Mike Wynn, Internal Auditor

Institutions

Ray Hobbs, Chief Deputy Director (870) 267-6300
 Roy Agee, Administrator, Classification
 Mary Jones, Coordinator, Vocational Education
 John Kleiner, Coordinator, Emergency Preparedness
 Lt. Dennis Reap, Supervisor, K-9 Drug/Contraband
 Nancy Koonce, Manager, Accreditation
 Sherry Moring, Coordinator, Drug Testing

Ronald Dobbs, Assistant Director (870) 267-6215
 Danny Hefflin, Coordinator, Transportation

Health and Correctional Programs

Wendy Kelly, Deputy Director (870) 267-6360
 John Byus, Administrator, Medical Services
 Bob Parker, Administrator, Mental Health Services
 Dr. Stephen Holt, Clinical Director, Mental Health
 Roger Cameron, Coordinator, Alcohol & Drug Treatment
 Carla Simmons, Coordinator, Volunteer Services
 Eddie Sensat, Administrator, Religious Services
 Sheri Flynn, Administrator, Sex Offender Assessment
 Bernstein Coleman, Coordinator, Pre-Release
 Dennice Alexander, Administrator, Inmate Library

Institutional Operations

Larry May, Deputy Director (870) 267-6303
 Jerry Campbell, Administrator, Industry
 James Bost, Administrator, Agriculture
 Tiffanye Compton, Coordinator, Inmate Grievance
 Bill Terry, Coordinator, Act 309 Program

Administrative Services

Sheila Sharp, Assistant Director (870) 267-6240
 Kevin Murphy, Administrator, Human Resources
 Kay Skillen, Administrator, Warehouse Operations
 Mike Carraway, Administrator, Fiscal Affairs
 Jeff Jerry, Administrator, Accounting Control, Banking
 Ron Manning, Administrator, Accounting Operations
 Roger Patton, Administrator, Information Systems
 Vacant, Administrator, Procurement
 George Brewer, Administrator, Research and Planning

Construction/Maintenance

David Cruseturner, Assistant Director (870) 267-6625
 Leon Starks, Coordinator, Maintenance
 Robert Leggett, Coordinator, Construction
 Lynn Roberts, Coordinator, Construction/Maintenance

Educational Services and Vocational Education

Charles Allen, Ph.D., Superintendent (870) 267-6725
 P.O. Box 8707, Pine Bluff, AR 71611
Joe Kelnhofer, Director (870) 267-6903
 P.O. Box 1179, Pine Bluff, AR 71613

Facilities

Benton Unit : (501) 315-2252
 Sara McQuilliams, Warden
 6701 Hwy. 67, Benton, AR 72015-8488

Cummins Unit (870) 850-8899
 Gaylon Lay, Warden
 P.O. Box 500, Grady, AR 71644-0500

Delta Regional Unit (870) 538-2000
 Mark Cashion, Warden
 880 East Gaines, Dermott, AR 71638-9505

Diagnostic Unit (870) 267-6410
 Rick Toney, Warden
 7500 Correction Circle, Pine Bluff, AR 71603-1498

East Arkansas Regional Unit (870) 295-4700
 Greg Harmon, Warden
 P.O. Box 180, Brickeys, AR 72320-0180

Grimes Unit (870) 523-5877
 John Maples, Jr., Warden
 300 Wackenhut Way, Newport, AR 72112-33493

J. Aaron Hawkins Sr. Center (Women) (501) 897-2256
 Kay Howell, Warden
 P.O. Box 1010, Wrightsville, AR 72183-1010

Jefferson County Correctional Facility (870) 267-6800
 Rick Toney, Warden
 7206 West 7th Ave., Pine Bluff, AR 71603

Maximum Security Unit (501) 842-3800
 David White, Warden
 2501 State Farm Road, Tucker, AR 72168-8713

McPherson Unit (Women's Unit) (870) 523-2639
 John Maples, Jr., Warden
 302 Wackenhut Way, Newport, AR 72112-33493

Mississippi County Work Release (870) 658-2214
 Joe Porchia, Supervisor
 P.O. Box 10, Luxora, AR 72358-0010

North Central Unit (870) 297-4311
 Jimmy Banks, Warden
 HC 62, Box 300 Calico Rock, AR 72519-0300

Northwest AR Work Release Center (479) 756-2037
 James Brooks, Supervisor
 200 East Price Ave., Springdale, AR 72764-1352

Ouachita River Correctional Unit (501) 467-3400
 Dale Reed, Warden
 P.O. Box 1630, Malvern, AR 72104

Pine Bluff Unit (870) 267-6510
 Rick Toney, Warden
 890 Freeline Dr., Pine Bluff, AR 71603-1498

Texarkana Regional Correction Center (870) 779-3939
 Larry Cauley, Supervisor
 305 East 5th Street, Texarkana, AR 75501

Tucker Unit (501) 842-2519
 Marvin Evans, Warden
 P.O. Box 240, Tucker, AR 72168-0240

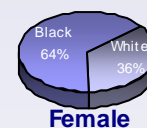
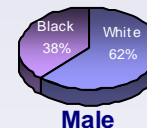
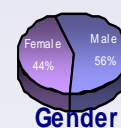
Varnier/ Varnier Supermax Unit (870) 479-3030
 Grant Harris, Warden
 P.O. Box 600, Grady, AR 71644-0600

Wrightsville Unit (501) 897-5806
 Kay Howell, Warden
 P.O. Box 1000, Wrightsville, AR 72183-1000

Wrightsville Boot Camp (501) 897-2800
 Kay Howell, Warden
 P.O. Box 1010, Wrightsville, AR 72183-1000

Arkansas Board of Corrections
P.O. Box 20550
Pine Bluff, AR 71612
(870) 267- 6754

Benny Magness, Chair
 Dr. Mary Parker, Vice-Chair
 Alonza Jiles, Secretary
 Leroy Brownlee, Member
 Drew Baker, Member
 Ken Jones, Member
 Kelly Pace, Member
 Mark Colbert, Compliance Attorney
 Shari Gray, Admin. Assistant



Personnel Ethnic Breakdown

	<u>Male</u>	<u>Female</u>	<u>Total</u>
White	1,288	593	1,881
Black	833	998	1,831
Hispanic	5	7	12
Others	9	6	15
Total	2,135	1,604	3,739

Administration Building/Central Office (870) 267-6999
 6814 Princeton Pike, Pine Bluff, AR 71602

Administrative Annex East Building (870) 850-8510
 2403 East Harding, Pine Bluff, AR 71601

See our website for
 additional information
<http://www.arkansas.gov/doc/>