



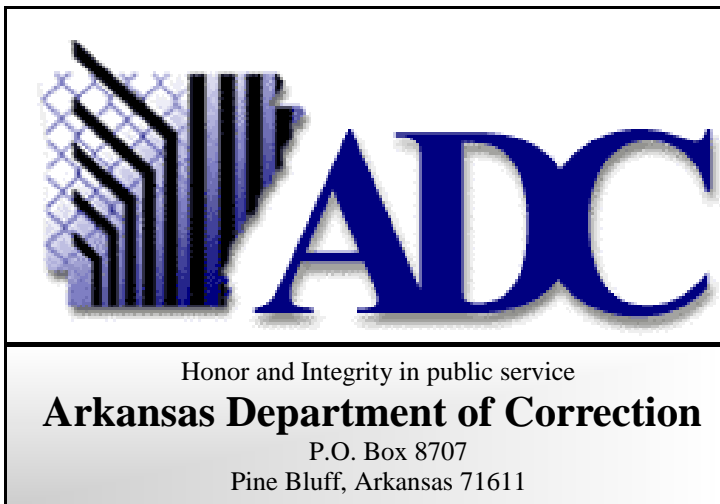
**ARKANSAS DEPARTMENT  
OF  
CORRECTION**

**2004  
Annual Report**

**July, 2004**

Larry Norris, Director  
P.O. Box 8707  
Pine Bluff, AR 71611-8701





Larry Norris, ADC Director

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July 1, 2004

The Honorable Mike Huckabee  
Governor of Arkansas  
State Capitol, Room 250  
Little Rock, AR 72201

Dear Governor Huckabee:

Fiscal year 2004 brought more challenging times for the Arkansas Department of Correction. The department encountered continued growth in the inmate population – including a surge in the number of women incarcerated and faced a shortage of bed space.

The department received help with overcrowding on several fronts. ADC was able to open the first two phases of the Ouachita River Correctional Unit, which added the capacity to house 632 more inmates. And, for the first time, the Board of Corrections used an expanded version of the Emergency Powers Act to control the prison population.

Despite ongoing challenges, the department has made strides to thank dedicated staff members who are true public servants. I would like to thank all of the men and women of ADC who work diligently on a day-to-day basis. Ever mindful of security and budget concerns, it is with their dedication that the department continues to be a good steward of taxpayers' dollars.

I submit the ADC's 2004 Annual Report for your consideration. I also express appreciation for the support that the Arkansas Department of Correction has received from you, the General Assembly, and the Board of Corrections as we continue to carry out our mission.

Sincerely,

Larry Norris  
ADC Director

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## **Mission**

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**The mission of the Arkansas Department of Correction is to:**

*Provide public safety by carrying out the mandates of the courts;*

*Provide a safe, humane environment for staff and inmates;*

*Provide programs to strengthen the work ethic; and*

*Provide opportunities for spiritual, mental and physical growth.*

## **Vision**

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*The vision of the Arkansas Department of Correction is to be an elite correctional organization dedicated to public service through ethical, innovative and professional leadership at all levels delivering superior services to the citizens of Arkansas.*

## **EEO Statement**

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*In keeping with its mission, the Department of Correction desires to employ individuals who are dependable and sincerely interested in serving the mission of the department.*

*The ADC seeks employees who can handle these important matters in a professional manner. The ADC is an equal opportunity employer, providing equal employment opportunities without regard to race, color, sex, religion, national origin, age, disability or veteran status. This policy and practice relates to all phases of employment including, but not limited to, recruiting, hiring, placement, promotion, transfer, layoff, recall, termination, rates of pay or other forms of compensation, training, use of all facilities and participation in all department sponsored employee activities and programs.*

*All members of the ADC management staff are familiar with this statement of policy, the philosophy behind it and their responsibility to apply these principles in good faith for meaningful progress in the utilization of minorities and women.*

## **Board of Corrections**

In 1993, the Arkansas General Assembly amended Arkansas Code Annotated 12-27-101 and placed the Department of Correction under the supervision and control of the (BOC) Board of Corrections, which assumed the powers, functions and duties formerly held by the original Board of Correction (1968) and its predecessor, the State Penitentiary Board (1943).

The BOC has seven voting members:

- Five citizen members
- Chairman of the Post Prison Transfer Board  
(Until 1993, the Board of Parole)
- One criminal justice faculty member, employed at a four-year  
Arkansas university

The BOC was impaneled July 1, 1993. Each member is appointed by the Governor and serves a term of seven years.

**Pictured from left to right:** Members of the Board of Corrections are Kelly Pace, Secretary, Pastor J. Aaron Hawkins, Benny Magness, Chairman, Leroy Brownlee, Dr. Mary Parker, Drew Baker, Vice-Chairman, and Bill Ferren.



## **EVENTS IN FY 2004**

### **ADC To Build DCC Center**

Under an agreement approved by the Board of Corrections, ADC provided manpower to build the Department of Community Correction's new Technical Parole Violator Program at Malvern. The ADC provided inmates to man the tools and staff to supervise the project. The partnership received approval at the State Capitol and worked on the 60,000 square-foot building.

### **316 Beds Open At Ouachita River Unit**

Phase I of the Ouachita River Correctional Unit, with 316 beds, opened at Malvern in August 2003. The facility is being constructed on a 400-acre site in three phases, with 316 beds in each phase. The second phase opened August 2004 giving the unit the capacity to house 632 inmates. Plans call for 316 more beds, a gym, a school and a punitive wing. Once completed, the medium-security unit will house 948 male inmates.

The total cost of the project will be approximately \$29 million, which was funded through bonds issued by the Arkansas Development Finance Authority. While a hired contractor constructed the first phase, inmate labor was responsible for the completion of the second and will be responsible for completion of the third phase.

In addition, ADC asked legislators for funding to add 850 beds to house geriatric, chronically ill, and mentally ill inmates. These inmates are now receiving services through the 475-bed Diagnostic Unit at Pine Bluff, which is more than 30 years old and has limited space.

### **ADC Plans Texarkana Move**

After years of running the Texarkana jail, the Arkansas Department of Correction did not renew its contract with the Bi-State Justice Center when the agreement expired at the end of the year.

The decision was made by the Board of Corrections to save money. The move saved the State of Arkansas about \$650,000 a year. Because the contract wasn't renewed, the Texarkana Work Release Program was moved to the nearby Southwest Arkansas Community Correction Center.

### **Board Uses New Power Of Release**

For the first time, the Board of Corrections used a new version of its authority to release inmates early to control the prison population. In August 2003 the board invoked the Expanded Emergency Powers Act, which is currently being used anytime the county jail backup exceeds 500 inmates. This process allows inmates convicted of nonviolent offenses who are within one year of release to parole early, if they have been in prison at least six months, and class I or II. Under board policy, offenders convicted of methamphetamine-related crimes are ineligible for release under the expanded EPA.

### **Singleton Executed By Lethal Injection**

On January 6, 2004, after spending 24 years on death row, convicted murder Charles Singleton was executed by lethal injection at the Cummins Unit. Singleton, 44, was put to death for the 1979 stabbing death of a Hamburg grocer.

Several years after being imprisoned, Singleton began receiving treatment for mental illness. Based on a 1986 Supreme Court decision barring the execution of the insane, Singleton's attorney argued that the State could not legally execute him. In February 2003, the 8<sup>th</sup> United

States Circuit Court of Appeals ruled that States may forcibly administer anti-psychotic drug to control an inmate's behavior, even if it renders the inmate eligible for execution.

A Legislative act in 1983 made lethal injection the State's sole method of execution. However, inmates who were sentenced to death before the law was adopted will be given the option of choosing lethal injection. Singleton was the final inmate to have that option. After Singleton's execution, the State's electric chair officially became obsolete.

### **Jail Backlog Lowered As Some Parole Dates Change**

In March, 2004, the Arkansas Board of Corrections moved parole dates for some prisoners, decreasing the backlog of State prisoners in county jails to its lowest level since 1998. The board used the Emergency Powers Act to make inmates eligible for parole up to 90 days sooner. The action, which allowed early parole for 575 inmates, reduced the backlog of State prisoners in county jails to 504

### **ADC Plans New Process Plants At Cummins**

The Arkansas Department of Correction received a \$3.8 million loan from the Arkansas Development Finance Authority to build new processing plants at the Cummins Unit and to restructure an existing loan. Plans called for using \$2 million of the loan to build a new milk processing plant and a meat processing and cold storage facility at the Cummins Unit. The remaining \$1.8 million was to be used to restructure a loan the department utilized in 1999 to pay for numerous projects.

### **200-Bed Women's Unit Planned At Wrightsville**

Faced with the rising number of female inmates, legislators in June 2004 gave approval to fund a new 200-bed women's housing unit at Wrightsville. The Arkansas Board of Corrections and Governor Mike Huckabee had approved plans earlier to use about \$3 million in salary savings from the Arkansas Department of Correction fiscal 2004 budget to build the unit. Legislators first approved the project in 1999, but plans were halted in November 2001 because of budget cuts. At the time the project was revitalized in 2004, 146 female prisoners were housed in county jails across the state waiting to be transferred into the prison system.

# Human Resources

## Career Ladder Incentive Program (CLIP)

The CLIP Program still remains to be a tremendous success for our agency. In 2004, approximately 273 employees were promoted resulting in a potential 8% salary increase. In FY2004 CLIP bonuses were suspended.

## New CLIP Training

Several new CLIP certification classes were added to the program. These classes include Office Management Certification, Information Technology Certification, Mental Health Certification, First Responders Certification, Fire Safety Certification, Maintenance Toolbox Certification, and Supervisor's Safety Certification.

## Physical Assessments

On July 1, 2004 physical assessment testing began for incumbent employees. The testing began for the benefit of the employees in order to provide safety and protection for themselves and others. The objective of the assessments is to have a healthier, safer employee.

During the period between July 1, 2004 and December 31, 2004, 526 incumbent employees took the physical assessment test. Out of the 526 who took the test, 516 were able to meet the requirements.

## ADC Personnel Breakdown

<u>Ethnic</u>	<u>Male</u>	<u>Female</u>	<u>Total</u>
White	1,109	557	1,666
Black	774	920	1,694
Hispanic	5	5	10
Others	3	7	10
Total	1,891	1,489	3,380

## Administration Annex East

Administration Annex East has grown extensively over the past year, adding even more divisions. These divisions include: Accounting/Procurement, Inmate Banking, and Sex Offender Screening and Risk Assessment (SOSRA).



## New Faces Of Training

In the past year, changes in the Training Academy staff include Richard L. Guy as the Director of Training and Mark Norris serving in one of the two Supervisor's positions. New instructors include James Newby, Todd Brown, James Sherman, as well as the return to the Academy of Michelle Williams. Stacy Childers and Brandie Jiles joined the Academy team in the secretarial roles.

## Master Training Catalog

Last year we reported the compiling of a master training catalog that would include all the classes offered within the Department, as well as the list of all certified instructors that were eligible to teach each course. The catalog was completed, implemented, and continues to go through weekly updates and reviews to maintain its accuracy.

## E-Learning

One of the most significant changes involving course training and instruction for ADC employees was the implementation of over 140 web-based courses, referred to as E-Learning. These courses were developed as a partnership with the National Institute of Correction. In addition to these, the Academy offered new courses on a monthly basis in order to give employees the broadest selection of training choices ever offered.

## Equipment Used With Training

As budgets and creativity allowed, the Academy continued to upgrade its development and teaching equipment to offer ADC employees a more modern and updated teaching/learning environment.

## Training Schedule

The Training Academy launched the initiative of an annual training calendar, allowing staff



member to know months in advance the schedule of classes, including but not limited to all Management Level Classes. Additionally, the Academy arranged for the ongoing process of taking this level of training to the units, with a monthly rotation that kept training continuing in the Northeastern area, the Southeastern area, as well as ongoing classes in the Tucker/Pine Bluff area. This rotation reduced the amount of travel time and cost for employees during the course of the year.

## **Time Clock Update**

The newest version of our time clock system, JanTek 9.0, was tested and implemented. This product was installed and phased in at all the units via a central server. This was an aid in maintaining efficiency and ensuring uniformity within the department.

## **Overtime Reduction Plan**

The Overtime Reduction Plan implemented in 2003 stipulated that employees may earn overtime only as a result of a unit emergency as defined by the Duty Warden, and as a lack of sufficient personnel to fill mandatory/critical posts. In January of 2004 a third exception to the Overtime Reduction Plan was made to allow security positions to earn up to forty (40) hours of overtime in a calendar year for training purposes with the primary objective to allow employees to take off overtime earned for training purposes during the year with the expectation of beginning each calendar year with a zero balance.

Overtime balances are maintained at Human Resources in various categories such as, Security, Non-Security, Authorized, Unauthorized, and Training. Overtime Reduction Reports are compiled monthly that detail hours accrued by units in each of these categories mentioned and the subsequent financial liability. As a result, the rate of overtime accrual was reduced by approximately sixty percent thereby reducing the department's financial liability in this area.

## **Attendance and Leave Audits**

Pursuant to Administrative Directive (AD) 03-10 Attendance and Leave Audits were conducted at units throughout the department to ensure adherence to laws, rules, policies, and procedures governing attendance and leave.

## **Worker's Compensation**

On October 4, 2004, ADC began using an injury management program called Company Nurse at all units for filing worker's compensation claims. The process is as follows: Management has immediate notification (within 24 hours) of any accident occurring at any unit; and, management is also able to maintain more accurate records due to the immediate notification.

With all actions taken, including Employee Safety Training and Supervisor Safety Training, more emphasis was placed on the reduction of worker's compensation. Historically, many claims were not reported at the time of the accident prior to ADC utilizing the Company Nurse program.

In 2003, there were 204 worker compensation claims reported totaling \$1.3 million dollars. In 2004, even though the number of claims increased to 280, the total costs decreased to \$1.1 million. All of this appears to be based on the assistance of the nurse helping employees on where and/or when to go to the doctor. As a result, ADC has lowered the average costs involved, the number of claims are better identified, and overall turnaround time has improved greatly.

# Health Care Services

ADC inmate medical and dental services were provided through a professional service contract with Correctional Medical Services (CMS), St. Louis, MO.

The cost of the FY 2004 contract was an average of \$203.37 per inmate per month. The contract provided comprehensive health care through the efforts of 319 full-time equivalent staff, including 24 full-time equivalent physicians and dentists.

The program operates one licensed general medical hospital, five licensed infirmaries and ten medical dispensaries. CMS is responsible for all secondary care, including emergency room visits, dialysis, outpatient surgery, hospitalizations and consults needed by inmates up to a maximum of \$5.6 million dollars. Secondary care cost above this level is paid by the Department.

## Summary of Services Provided

<u>Physical Exams/Screenings</u>	40,703
Intake Exams/Screenings	13,287
Transfer/Rec. Screenings	25,674
Release Screenings	n/a
Annual Physicals	1,742
<u>Sick Call Screenings</u>	171,105
RN/LPN Screenings	115,871
PA/NP Screenings	16,415
MD Screenings	38,819
<u>Laboratory Studies</u>	24,069
Performed In-House	DNA
Performed Off-Site	24,069
Radiology Studies	5,673

Performed In-House	5,043
Performed Off-Site	630

<u>Infirmery Admissions</u>	441
<u>Hospital Admissions</u>	805
Com.-based Facility	252
DGU Hospital	553

<u>Surgeries/Consultations</u>	3,723
Com. Inpt. Surgs. Performed	3,265
Com.-Outpt. Surgs. Performed	458
In-House Outpt. Surgs. Performed	n/a
In-House Spec. Clinic Visits	7,770
In-House Optom. Assess.	1,597
# Glasses (Pairs) Issued	1,530

<u>Dental Services</u>	73,612
Intake Exams	7,412
Other Exams	66,200

<u>Pharm.-Prescriptions Filled</u>	284,025
Formulary Medications:	270,576
Non-Formulary Medications:	13,449
Psychotropic Medications:	12,131

## Communicable Diseases

At the close of FY2004, the HIV population consisted of 97 inmates, 90 males and 7 females. On an ongoing bases, HIV screenings are conducted at intake for new commitments and as part of update physical exams for all inmates. Testing is mandatory for high-risk individuals such as IV drug abusers, prostitutes and inmates testing positive for tuberculosis exposure.

Inmates with high-risk lifestyles are provided counseling. Educational programs are available to inmates and to staff, and a standard curriculum is offered at the ADC Training Academy.

CMS has the responsibility of ensuring that all HIV inmates receive appropriate clinical and medicinal therapy, including multi-drug therapy.

During FY2004 there was one case of active tuberculosis diagnosed within ADC. During annual screening, a total of 11,290 inmates were screened for tuberculosis with 9,504 PPD's administered and 78 new converters (a conversion rate of 0.82%).

There were 6,650 inmates screened at intake with 6,228 skin tests administered and 187 new converters (a conversion rate of 2.97%). Our jails screened a total of 212 detainees with 188 PPD's administered and 8 new converters (a conversion rate of 4.26%).

# Institutional Programs

## Programs

**Act 309 Program:** Contracts for housing and supervision of eligible State inmates in approved county and/or city jails for work purposes

**Agriculture:** Inmate work assignments and training in row and garden crop farming, animal husbandry, and food processing

**Alcoholics Anonymous, Cocaine Anonymous and Narcotics Anonymous:**

A system of recovery from substance abuse utilizing role models and a 12-step approach

**Anger Management:** Behavior modification program, using the American Correctional Association's "Cage Your Rage," for inmates who consistently resort to violence rather than problem solving

**Boot Camp:** A military-style behavior modification program based on discipline, academic education, and substance abuse education. Eligible inmates must volunteer to participate in the program

**College Program:** College courses available for inmates at certain units, potentially leading to an Associate of Arts or Bachelor of Arts Degree

**Construction:** On the job training and work assignments for inmates through the construction and maintenance of department facilities

**Intake Orientation:** Orientation for new inmates that include assessment of educational, medical, physical and psychological needs

**Disciplinary Court:** An internal justice system for determining sanctions for rule violations by inmates

**Food Services:** Inmate work assignments of preparing meals for inmates and staff

**Habilitation Program:** Housing, work supervision, and treatment at the Tucker Unit for developmentally disabled inmates

**HIV and TB Programs:** Prevention, tracking, case management, counseling, treatment, review, and research designed to lessen the spread of infectious diseases

**Industry:** Inmate work assignments and on the job training in manufacturing settings producing goods and services for government and nonprofit agencies

**Inmate Panel:** Inmates with good insight into their pathways to trouble share their experiences with groups of children, teenagers and adults

**Jaycees:** Inmate chapters of the community service organization chartered from the national Jaycees

**Library:** Hard cover and paperback books, reference materials and periodicals provided for inmate use

**Medical Services:** Complete medical care for inmates including sick call, hospitalization, surgery, dental and eye care and educational and rehabilitative programs

**Mental Health Services:** Outpatient treatment and intervention services for individuals and groups

**Parenting Program:** Inmate training in parenting and child care skills

**Pre-Release:** A 30-day training program at McPherson, Tucker and Wrightsville to prepare inmates for their return to the community

**Reduction of Sexual Victimization Program (RSVP):** Twelve-month residential treatment of compulsive sexual behaviors, particularly child molestation

**Religious Services:** Worship services, religious materials, counseling and crisis ministry for inmates

**School District:** Class A school district within the ADC with GED potential for inmates

**Sheltered Living Unit:** Inmate housing at the Diagnostic Unit and Jefferson County Jail/Correctional Facility for the elderly, chronically ill

or those recovering from acute illness

**Special Management Barracks:** Housing at the Cummins Unit for inmates with mental health management and counseling needs

**Special Programs Unit:** Housing at the Diagnostic Unit, work supervision and treatment for mentally disabled or disordered inmates

**Substance Abuse Treatment:** A 30-day residential program at most units, based on a relapse/prevention approach for treatment of substance abuse

**Substance Abuse Therapeutic Community:** Six-month (minimum) comprehensive substance abuse treatment using a modified therapeutic community residential program

**Suicide Prevention:** Mental Health Staff regulate assessments on segregated inmates identified with prior suicidal history for more than 30 days

**Technical Parole Violator Program:** Intensive 60-day program for parole violators referred by the Post Prison Transfer Board

**Vocational Education:** Vocational education in 22 areas of study, provided by Riverside Vocational Technical School and funded by the Department of Workforce Education

**Volunteer Services:** Volunteers provide a wide range of services including transportation of inmate families, twelve step support groups and religious services

**Work Craft Program:** Inmates produce leather goods, wooden and cloth artifacts, artwork and the like for sale or gifts to family and friends

**Work Programs:** Inmates are assigned jobs through out ADC that teach work skills and ethics

**Work Release Programs:** Inmates are assigned jobs in the community

## ORIENTATION TESTING JULY 1, 2003 - JUNE 30, 2004

UNIT	TESTED	READ	SPELL	MATH	AVG.	CEL	AVG. BETA	AVG. SENT	AVG. AGE
Women	484	9.9	9.0	7.9	8.9	10.8	94.6	8.3	33.7
Diagnostic	3197	8.9	7.3	7.9	8.1	10.8	91.7	9.7	31.6
<b>Total</b>	<b>3681</b>	<b>9.1</b>	<b>7.6</b>	<b>7.9</b>	<b>8.2</b>	<b>10.8</b>	<b>92.1</b>	<b>9.6</b>	<b>31.9</b>

### 2003-2004

**Average WRAT** **7.9**

**Average CEL** **10.8**

**Average BETA** **88.8**

**Average Sentence** **7.7**

**Average Age** **31.8**

**WRAT** (WIDE RANGE ACHIEVEMENT TEST) Measures the academic level of the inmate in reading, spelling, and math.

**CEL** (CLAIMED EDUCATIONAL LEVEL) The highest grade that an inmate claims to have completed in school.

**BETA** (NON-VERBAL I.Q. TEST) Measures the general intellectual ability of the inmate.

## PERCENTAGE RANKINGS VERBAL BETA I.Q. SCORES

<u>I. Q. RANGE</u>	<u>WOMEN'S UNIT</u>	<u>DIAGNOSTIC UNIT</u>
Below 60	0.4	0.3
60 - 69	1.6	2.6
70 - 79	10.9	16.1
80 - 89	24.8	30.0
90 - 99	26.8	24.5
100 - 109	22.7	17.0
110 - 119	9.7	6.2
120 - 129	3.1	2.4
130 - Above	0.6	0.8

### I. Q. TEST — INTELLIGENCE CLASSIFICATIONS

130 - Above	Very Superior
120 - 129	Superior
110 - 119	High Average (Bright)
90 - 109	Average
80 - 89	Low Average (Dull)
70 - 79	Borderline
60 - Below	Mentally Deficient

\* Beta II Manual - The Psychological Corporation, 1978, p. 16

**ORIENTATION TESTING  
PERCENTAGE RANKINGS**

<b>GRADE CLAIMED EDUCATIONAL LEVEL</b>	<b><u>WOMEN'S UNIT</u></b>		<b><u>DIAGNOSTIC UNIT</u></b>	
	<b><i>WRAT</i></b>	<b><i>CEL</i></b>	<b><i>WRAT</i></b>	<b><i>CEL</i></b>
<b>BELOW 1<sup>ST</sup></b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>1<sup>ST</sup></b>	<b>0.4</b>	<b>0.0</b>	<b>0.4</b>	<b>0.0</b>
<b>2<sup>ND</sup></b>	<b>1.0</b>	<b>0.2</b>	<b>2.5</b>	<b>0.09</b>
<b>3<sup>RD</sup></b>	<b>2.1</b>	<b>0.0</b>	<b>5.4</b>	<b>0.12</b>
<b>4<sup>TH</sup></b>	<b>4.1</b>	<b>0.0</b>	<b>6.5</b>	<b>0.09</b>
<b>5<sup>TH</sup></b>	<b>7.8</b>	<b>0.2</b>	<b>7.7</b>	<b>0.2</b>
<b>6<sup>TH</sup></b>	<b>11.4</b>	<b>1.0</b>	<b>11.7</b>	<b>1.0</b>
<b>7<sup>TH</sup></b>	<b>10.6</b>	<b>2.5</b>	<b>16.2</b>	<b>2.2</b>
<b>8<sup>TH</sup></b>	<b>13.8</b>	<b>8.3</b>	<b>12.5</b>	<b>6.5</b>
<b>9<sup>TH</sup></b>	<b>10.6</b>	<b>0.5</b>	<b>10.7</b>	<b>11.6</b>
<b>10<sup>TH</sup></b>	<b>10.6</b>	<b>5.3</b>	<b>9.7</b>	<b>16.6</b>
<b>11<sup>TH</sup></b>	<b>11.8</b>	<b>10.5</b>	<b>7.0</b>	<b>20.5</b>
<b>12<sup>TH</sup></b>	<b>8.0</b>	<b>48.8</b>	<b>5.6</b>	<b>35.4</b>
<b>12<sup>TH</sup> - 14<sup>TH</sup></b>	<b>7.8</b>	<b>2.0</b>	<b>4.1</b>	<b>3.2</b>
<b>ABOVE 14<sup>TH</sup></b>	<b>0.0</b>	<b>0.6</b>	<b>0.0</b>	<b>2.4</b>

## ***Facilities***

### **Benton Unit**

**Mission:** To protect, educate and train 325 male inmates who are minimum custody level so they can be released to become law abiding and tax paying citizens.

**Date Established:** 1974  
**ACA Accredited**  
**Location:** Benton  
**Gender:** Male  
**Custody Level:** Minimum  
**Unit Capacity:** 325  
**Number of Employees:** 69



Sara McQuilliams, Warden

**Special Programs:**

- Work Release
- Technical Parole Violator Program
- Education
- Regional Maintenance



## **Boot Camp**

**Mission:** To provide an alternative form of incarceration for non-violent offenders serving their first felony offense. The program stresses a highly structured and regimented routine, which includes extensive discipline, considerable physical work, exercise and intensive drug rehabilitation therapy.

**Date Established:** 1990  
**ACA Accredited**  
**Location:** Wrightsville  
**Gender:** Male & Female  
**Custody Level:** Minimum  
**Unit Capacity:** 212  
**Number of Employees:** 52  
**Number of Employees:** 46

### **Special Programs:**

- Military-style boot camp for first time, non-violent inmates
- Work Release for females inmates
- Industry for female inmates
- Education
- ReAct
- SATP
- Regional Maintenance



John Craig, Assistant Warden





## **Cummins Unit**

**Mission:** To protect, educate and train male inmates who are minimum, medium and maximum custody levels so they can be released to become law abiding citizens.

**Date Established:** 1902  
**ACA Accredited**  
**Location:** Grady  
**Gender:** Male  
**Custody Level:** Max-Med-Min  
**Unit Capacity:** 1,800  
**Number of Employees:** 496

### **Special Programs:**

- Faith Based PALS (Principles and Life Skills) Barracks Program
- Special Management Barracks
- Education
- Agricultural
- Industry
- Horse operation
- Canine unit



Gaylon Lay, Warden



## **Delta Regional Unit**

**Mission:** To provide a safe, humane environment for staff and inmates, to strengthen the work ethic through teaching of good habits and to provide opportunities for inmates to improve spiritually, mentally and physically.

**Date Established:** 1990  
**ACA Accredited**  
**Location:** Dermott  
**Gender:** Male  
**Custody Level:** Medium-Minimum  
**Unit Capacity:** 532  
**Jail Capacity:** 20  
**Number of Employees:** 155



Mark Cashion, Warden

### **Special Programs:**

- Jail Operations
- Regional Maintenance
- Education
- Anger Management
- Life Skills
- Industry
- Narcotics Anonymous Program
- Alcoholics Anonymous Program



## **East Arkansas Regional Unit**

**Mission:** To protect, educate and train male inmates who are minimum/medium/maximum custody levels so they can be released to become law abiding citizens.

**Date Established:** 1992  
**ACA Accredited**  
**Location:** Brickeys  
**Gender:** Male  
**Custody Level:** Max-Med-Min  
**Unit Capacity:** 1,624  
**Number of Employees:** 407

### **Special Programs:**

- Agricultural
- Jail Operations
- Regional Maintenance
- SATP
- Education
- Canine Unit
- Life Skills
- Alcoholics Anonymous
- College Courses



Gregg Harmon, Warden



## **Grimes Unit**

**Mission:** To provide secure care, custody, control and transportation for the inmates housed at the facility and to offer education and programming for their rehabilitation.

**Date Established:** 1998  
**Location:** Newport  
**Gender:** Male  
**Custody Level:** Medium  
**Unit Capacity:** 618  
**Number of Employees:** 165



John Maples, Warden

### **Special Programs:**

- SATP
- Education
- Regional Maintenance
- Technical Parole Violator Program
- ICC Garage
- College



## **Maximum Security Unit**

**Mission:** To provide 532 male inmates with security, housing and treatment whose assaultive and insubordinate behavior patterns warrant increased security and supervision.

**Date Established:** 1983  
**ACA Accredited**  
**Location:** Tucker  
**Gender:** Male  
**Custody Level:** Maximum  
**Unit Capacity:** 532  
**Number of Employees:** 235



David White, Warden

### **Special Programs:**

- Education
- SATP
- Faith Based PALS (Principles and Life Skills) Barracks
- U.N.I.T.Y. Program
- Pre-Release For Admin. Segregation Inmates

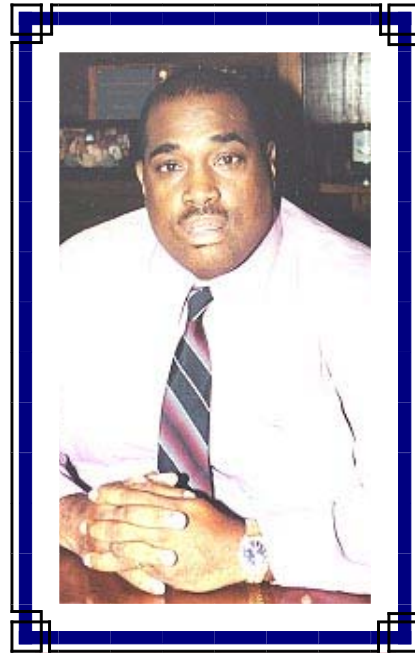




## **Mississippi Co. Work Release Center**

**Mission:** To protect society by providing incarceration as a deterrent to the commission of crime and to ensure the safety and security of inmates, employees and visitors.

**Date Established:** 1975  
**ACA Accredited**  
**Location:** Luxora  
**Gender:** Male  
**Custody Level:** Minimum  
**Unit Capacity:** 121  
**Number of Employees:** 33



Joe Porchia, Supervisor

### **Special Programs:**

- Work Release
- Regional Maintenance
- Education
- Community Skills
- Religious



## **McPherson Unit**

**Mission:** To provide secure care, custody, control and transportation for the inmates housed at the facility and to offer education and programming for their rehabilitation.

**Date Established:** 1998  
**Location:** Newport  
**Gender:** Female  
**Custody Level:** Max-Med-Min  
**Unit Capacity:** 885  
**Number of Employees:** 237



John Maples, Warden

### **Special Programs:**

- SATP
- Education
- Vocational Education
- Regional Maintenance
- Pre-Release
- Technical Parole Violator Program
- Therapeutic Community
- Life Skills
- College
- Principles and Applications for Life (PAL)
- Special Programs Unit
- Parenting



## **Diagnostic Unit**

**Mission:** To provide intake processing for male inmates sentenced to the ADC, to protect society from victimization within the correctional environment, which is conducive to rehabilitation, and to provide a safe environment for staff and inmates.

**Date Established:** 1978  
**ACA Accredited**  
**Location:** Pine Bluff  
**Gender:** Male  
**Custody Level:** Medium-Minimum  
**Unit Capacity:** 479  
**Number of Employees:** 178



Rick Toney, Warden

### **Special Programs:**

- Education
  - Life Skills
  - Anger Management
  - Central Transportation
  - Canine Unit
  - Dialysis
- Male Intake
  - Hospital facility
  - Special Programs Unit
  - Chapel
  - Horse Barn Operation





## **Jefferson Regional Jail/Correctional Facility**

**Mission:** To provide for the safety of the public and ensure the appearance of detainees for trial by providing for secure housing within the county jail and to protect society by providing for the secure incarceration of convicted offenders within the facility.

**Date Established:** 1991  
**ACA Accredited**  
**Location:** Pine Bluff  
**Gender:** Male  
**Custody Level:** Medium-Minimum  
**Unit Capacity:** 550  
**Number of Employees:** 152



Rick Toney, Warden

### **Special Programs:**

- Jail Operations
- Education
- Regional Maintenance
- Alcoholics Anonymous
- Religious
- Sheltered (Geriatrics/Medical) Living Unit
- Narcotics Anonymous



## **Pine Bluff Unit**

**Mission:** To secure, protect, educate and train inmates so they can be released to become law abiding citizens.

**Date Established:** 1981  
**ACA Accredited**  
**Location:** Pine Bluff  
**Gender:** Male  
**Custody Level:** Medium-Minimum  
**Unit Capacity:** 430  
**Number of Employees:** 155

### **Special Programs:**

- Work Release
- Education
- Alcoholics Anonymous
- Chapel
- Garment Factory
- Life Skills
- Construction & Maintenance
- Parenting



Rick Toney, Warden



## **North Central Unit**

**Mission:** To protect, educate and train male inmates who are minimum/medium custody levels so they can be released to become law abiding citizens.

**Date Established:** 1990  
**ACA Accredited**  
**Location:** Calico Rock  
**Gender:** Male  
**Custody Level:** Medium-Minimum  
**Unit Capacity:** 562  
**Number of Employees:** 153



Brooks Parks, Warden

### **Special Programs:**

- Faith Based PALS (Principals and Life Skills) Barracks
- Education
- Pre-Release Program
- Horse Operation
- Anger Management
- Canine Unit
- Regional Maintenance



## **Northwest AR Work Release Center**

**Mission:** To teach inmates work ethics and fiscal responsibility and to provide a service to the community, which will foster a positive awareness regarding the department.

**Date Established:** 1980  
**Location:** Springdale  
**Gender:** Male  
**Custody Level:** Minimum  
**Unit Capacity:** 42  
**Number of Employees:** 9



James Brooks, Supervisor

### **Special Programs:**

- Work Release
- Education
- Life Skills





## **Ouachita River Correctional Center**

**Mission:** To protect, educate and train the 316 male inmates who are minimum or medium custody levels so they can be released to become law abiding citizens.

**Date Established:** 2003  
**Location:** Malvern  
**Gender:** Male  
**Custody Level:** Min - Med  
**Unit Capacity:** 316  
**Number of Employees:** 148

### **Special Programs:**

- Construction
- Regional Maintenance
- Education
- Livestock and Hay Operations
- Gravel Harvesting



Dale Reed, Warden



## **Texarkana Regional Correction Center**

**Mission:** To protect society by providing incarceration as an appropriate deterrent to the commission of crime, to provide an environment for detainees in which rehabilitation is possible, to provide community service and to provide the courts with effective evaluation tools and information for sentencing decisions.

**Date Established:** 1983  
**Location:** Texarkana  
**Gender:** Male  
**Custody Level:** Minimum  
**Unit Capacity:** 119  
**Number of Employees:** 55

### **Special Programs:**

- Regional Maintenance
- Work Release
- Education



Larry Cauley, Supervisor



## **Tucker Unit**

**Mission:** To protect society by providing incarceration as a deterrent to the commission of crime and ensure the safety and security of inmates, employees and visitors, and to provide programs including treatment, training, academic, and vocational education to rehabilitate inmates.

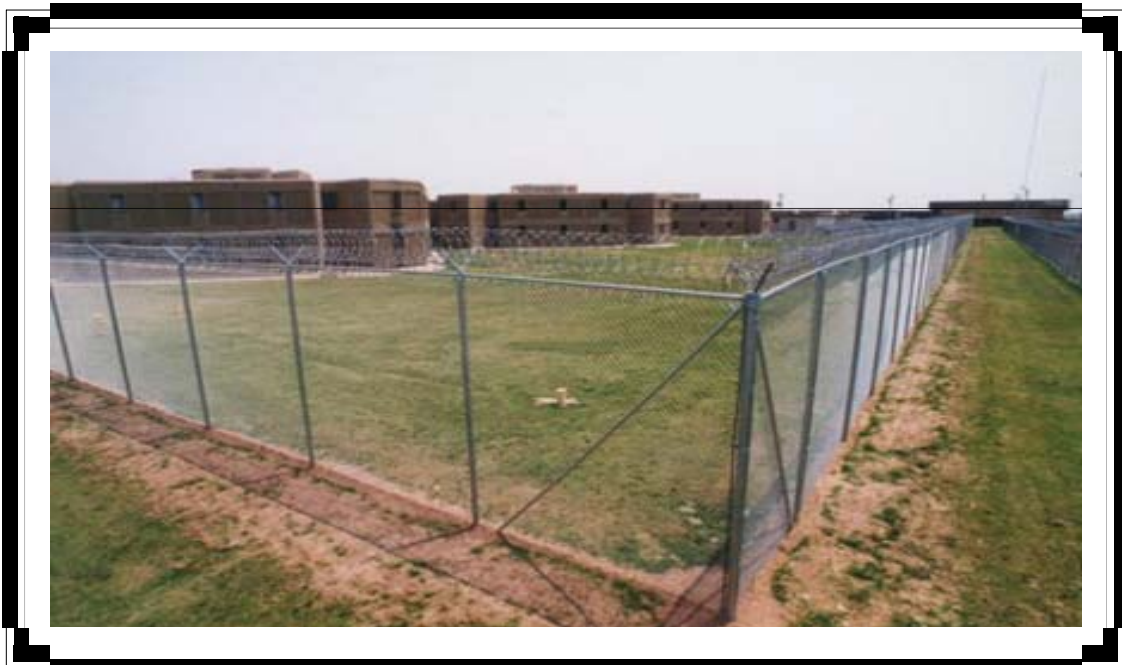
**Date Established:** 1916  
**ACA Accredited**  
**Location:** Tucker  
**Gender:** Male  
**Custody Level:** Max-Med-Min  
**Unit Capacity:** 796  
**Number of Employees:** 168



Marvin Evans, Warden

### **Special Programs:**

- SATP
  - Agriculture
  - Regional Maintenance
  - Pre-Release
  - Vocational education
  - Education
  - Life Skills
  - Industry
  - Habilitation Program
- Therapeutic Community  
Canine Unit  
Reduction of Sexual Victimization Program



## **Varner Unit**

**Mission:** To protect, nurture and teach strong work ethics and offer education and rehabilitation programs to all inmates so they will have knowledge and skills upon release to become law abiding citizens.

**Date Established:** 1987  
**ACA Accredited**  
**Location:** Grady  
**Gender:** Male  
**Custody Level:** Max-Med-Min  
**Unit Capacity:** 1,450  
**Number of Employees:** 371



Grant Harris, Warden

### **Special Programs:**

- Supermax Unit
- Regional Maintenance
- SATP
- Education
- Vocational education
- PASS Program (Prisoners of Arkansas Striving for Success)
- Agriculture
- Faith Based PALS (Principals and Life Skills) Barracks Program
- College Courses





## **Wrightsville Unit**

**Mission:** To protect, educate and train 650 male inmates who are minimum and medium custody levels so they can be released to become law abiding citizens.

**Date Established:** 1981  
**ACA Accredited**  
**Location:** Wrightsville  
**Gender:** Male  
**Custody Level:** Medium-Minimum  
**Unit Capacity:** 850  
**Number of Employees:** 189



Kay Howell, Warden

### **Special Programs:**

- Pre-Boot Camp Program
- SATP
- Livestock Operation
- Education (GED & Vocational)
- Industry (Furniture & Graphics)
- Inmate Council
- Braille Program
- Principals and Applications for Life (PAL)
- Therapeutic Community
- Pre-Release
- Parenting Program



# Statistical Profile

## Inmate Profile

Inmate Custody Population as of 6/30/04= 12,675

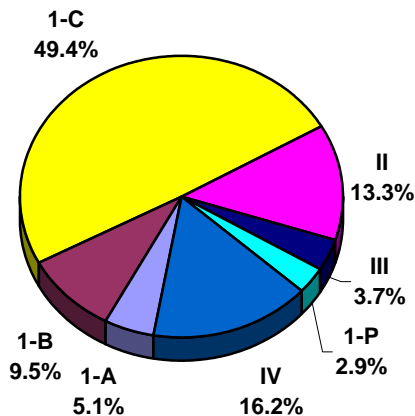
Inmate Jurisdiction Population as of 6/30/04 = \*13,477

Average Daily Jurisdiction Population for FY 04 = 13,251

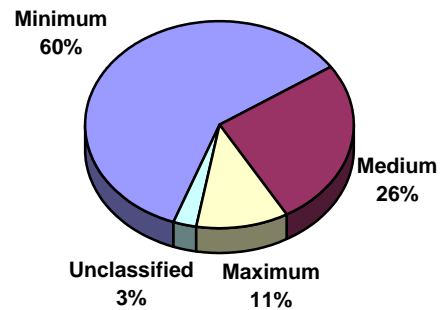
	Male		Female		Total	
Race	#	%	#	%	#	%
Black	5,827	43.2%	320	2.4%	6,147	45.6%
White	6,543	48.5%	659	4.9%	7,202	53.4%
Asian	8	0.1%	1	0.0%	9	0.1%
Cuban	8	0.1%	0	0.0%	8	0.1%
Hispanic	56	0.4%	7	0.1%	63	0.5%
Nat. Indian	5	0.0%	4	0.0%	9	0.1%
Mexican	20	0.1%	2	0.0%	22	0.2%
Other	16	0.1%	1	0.0%	17	0.1%
	12,483	92.6%	994	7.4%	13,477	100%

\* This figure denotes the print-out population, which includes AR Concurrent Sentences etc.  
(not daily count sheet pop.)

### Good Time Class



### Custody Level



**Average Length of Sentence & Average Time Served  
For Offenders Released in FY 04**  
(Excluding Lifers)

<b><u>Violent Offense</u></b>	<b>Male</b> (Yrs) (Mths)		<b>Female</b> (Yrs) (Mths)		<b>Overall</b> (Yrs) (Mths)	
<b>Homicide</b>						
Sentence	16	0	16	0	15	8
Served	5	9	5	10	5	1
<b>Kidnapping</b>						
Sentence	8	3	0	0	8	3
Served	3	6	0	0	3	6
<b>Aggravated Robbery</b>						
Sentence	21	3	11	5	21	1
Served	9	11	7	9	9	11
<b>Assault &amp; Battery</b>						
Sentence	6	0	5	1	6	0
Served	2	2	1	10	2	2
<b>Sexual Offenses</b>						
Sentence	9	10	10	0	9	10
Served	4	6	5	7	4	6
<b>Offenses Involving Family</b>						
Sentence	5	4	4	11	5	4
Served	1	10	2	3	1	10
<b><i>Average for Violent</i></b>						
<i>Sentence</i>	<b>12</b>	<b>8</b>	<b>8</b>	<b>9</b>	<b>12</b>	<b>5</b>
<i>Served</i>	<b>5</b>	<b>2</b>	<b>3</b>	<b>6</b>	<b>5</b>	<b>1</b>
<b><u>Non-Violent Offense</u></b>						
<b>Robbery</b>						
Sentence	10	0	8	2	9	10
Served	3	10	2	5	3	9
<b>Theft</b>						
Sentence	4	11	4	1	4	11
Served	1	6	1	2	1	6
<b>Forgery</b>						
Sentence	4	6	3	6	3	11
Served	1	7	1	1	1	4
<b>Arson</b>						
Sentenced	4	0	8	0	4	0
Served	2	0	1	11	2	0

## Offenders Released Cont.

Non-Violent Offense	Male (Yrs) (Mths)		Female (Yrs) (Mths)		Overall (Yrs) (Mths)	
<b>Burglary</b>						
Sentence	9	2	4	5	9	2
Served	3	7	0	9	3	6
<b>Controlled Substance</b>						
Sentence	6	5	6	9	6	5
Served	1	2	1	0	1	2
<b>DWI</b>						
Sentence	3	1	2	9	3	0
Served	0	11	1	0	0	11
<b>Possession of Firearm</b>						
Sentence	4	8	5	0	4	8
Served	1	11	0	9	1	11
<b>Criminal Attempt &amp; Related Offenses</b>						
Sentence	8	10	6	9	8	10
Served	2	10	1	9	2	9
<b><u>Average for Non-Violent</u></b>						
<i>Sentence</i>	<b>7</b>	<b>3</b>	<b>5</b>	<b>0</b>	<b>7</b>	<b>0</b>
<i>Served</i>	<b>2</b>	<b>6</b>	<b>1</b>	<b>5</b>	<b>2</b>	<b>4</b>
<b><u>Average for All Releases During FY 04</u></b>						
<b>Sentence</b>	<b>8</b>	<b>1</b>	<b>5</b>	<b>10</b>	<b>7</b>	<b>10</b>
<b>Served</b>	<b>2</b>	<b>9</b>	<b>1</b>	<b>7</b>	<b>2</b>	<b>7</b>

# Admissions By County

County	Males		Females		M	F		Males		Females		M	F
	B	W	B	W				B	W	B	W		
Arkansas	3	6	0	0	0.1%	0.0%	Lee	4	4	1	0	0.1%	0.0%
Ashley	48	33	4	4	1.0%	0.1%	Lincoln	7	1	0	1	0.1%	0.0%
Baxter	1	71	0	8	0.9%	0.1%	Little River	16	16	2	8	0.4%	0.1%
Benton	2	236	0	36	2.8%	0.4%	Logan	1	56	1	10	0.7%	0.1%
Boone	0	70	0	10	0.8%	0.1%	Lonoke	33	92	4	15	1.5%	0.2%
Bradley	17	3	0	0	0.2%	0.0%	Madison	1	21	0	2	0.3%	0.0%
Calhoun	12	4	2	0	0.2%	0.0%	Marion	0	26	0	3	0.3%	0.0%
Carroll	0	46	0	8	0.5%	0.1%	Miller	83	64	8	12	1.7%	0.2%
Chicot	46	6	1	1	0.6%	0.0%	Mississippi	190	77	8	16	3.2%	0.3%
Clark	54	34	4	11	1.0%	0.2%	Monroe	20	4	1	2	0.3%	0.0%
Clay	1	43	0	2	0.5%	0.0%	Montgomery	0	9	0	3	0.1%	0.0%
Cleburne	0	56	0	12	0.7%	0.1%	Nevada	20	11	2	1	0.4%	0.0%
Cleveland	2	18	0	3	0.2%	0.0%	Newton	0	14	0	1	0.2%	0.0%
Columbia	101	17	16	1	1.4%	0.2%	Quachita	56	14	8	4	0.8%	0.1%
Conway	23	37	1	2	0.7%	0.0%	Perry	0	4	0	0	0.0%	0.0%
Craighead	98	177	6	34	3.3%	0.5%	Phillips	42	10	4	0	0.6%	0.0%
Crawford	29	137	2	28	2.0%	0.4%	Pike	1	23	0	4	0.3%	0.0%
Crittenden	231	81	26	10	3.7%	0.4%	Poinsett	39	67	5	17	1.3%	0.3%
Cross	22	16	1	0	0.5%	0.0%	Polk	0	28	0	3	0.3%	0.0%
Dallas	29	7	9	1	0.4%	0.1%	Pope	37	134	27	25	2.0%	0.6%
Desha	24	5	0	1	0.3%	0.0%	Prairie	7	16	1	5	0.3%	0.1%
Drew	35	19	3	2	0.6%	0.1%	Pulaski	691	382	57	77	12.7%	1.6%
Faulkner	76	131	12	32	2.5%	0.5%	Randolph	1	55	0	7	0.7%	0.1%
Franklin	0	4	0	1	0.0%	0.0%	St Francis	79	30	4	1	1.3%	0.1%
Fulton	0	29	0	4	0.3%	0.0%	Saline	16	91	1	19	1.3%	0.2%
Garland	60	121	8	25	2.1%	0.4%	Scott	0	27	0	2	0.3%	0.0%
Grant	3	17	0	5	0.2%	0.1%	Searcy	0	4	0	2	0.0%	0.0%
Greene	2	132	1	14	1.6%	0.2%	Sebastian	116	243	14	35	4.3%	0.6%
Hempstead	68	18	4	3	1.0%	0.1%	Sevier	13	35	2	7	0.6%	0.1%
Hot Springs	24	37	1	6	0.7%	0.1%	Sharp	0	9	0	0	0.1%	0.0%
Howard	38	32	3	4	0.8%	0.1%	Stone	1	15	0	7	0.2%	0.1%
Independence	5	79	1	12	1.0%	0.2%	Union	108	37	13	1	1.7%	0.2%
Izard	1	21	0	4	0.3%	0.0%	Van Buren	0	34	0	2	0.4%	0.0%
Jackson	12	25	1	3	0.4%	0.0%	Washington	71	420	9	65	5.8%	0.9%
Jefferson	221	63	13	11	3.4%	0.3%	White	21	146	3	33	2.0%	0.4%
Johnson	3	47	0	16	0.6%	0.2%	Woodruff	4	11	0	1	0.2%	0.0%
Lafayette	22	8	0	0	0.4%	0.0%	Yell	0	5	0	0	0.1%	0.0%
Lawrence	0	22	0	0	0.3%	0.0%	Inter. St. Comp.	1	1	0	0	0.0%	0.0%
							Unknown	52	92	7	25	1.7%	0.4%

## Crime Breakdown Violent and Non-Violent (% of Population)

Offense Category	Gender		
Violent	F	M	Total
Homicide	1.1	12.4	13.4
Sexual Offenses	0.1	13.3	13.4
Kidnapping	<.1	0.5	0.5
Battery/Assault	0.3	4.2	4.4
Aggravated Robbery	0.3	8.8	9.1
Offenses Involving Family	<.1	1.0	1.1
Gang Related Activities	<.1	<.1	<.1
Subtotal	1.8	40.3	42.1
Non-Violent			
Controlled Substance	2.2	19	21.2
Robbery	0.3	5.0	5.3
Burglary	0.3	9.1	9.4
Theft	0.7	4.7	5.4
Forgery/Fraud	0.7	1.5	2.1
Escape	0.3	1.3	1.6
Arson	<.1	0.6	0.7
DWI	<.1	0.5	0.5
Criminal Attempt	0.6	5.9	6.5
Possession of Firearm	<.1	1.1	1.1
Gang Related Activities	0.2	2.5	2.7
Others	0.2	1.3	1.5
Subtotal	5.6	52.4	58
Total	7.3	92.7	100

## Length of Sentence for Admissions (Excluding Lifers)

Offense	Yrs.	Mos.	Yrs.	Mos.	Yrs.	Mos.	
Violent							
Homicide	23	7	16	4	22	10	
Sexual Offenses	16	1	36	0	16	4	
Kidnapping & Related Offenses	10	1	8	0	10	0	
Battery/Assault	6	7	5	4	6	6	
Aggravated Robbery	10	3	6	7	10	1	
Offenses Involving Family	4	3	2	0	4	2	
Gang Related Activities	13	5	10	9	13	3	
Average Violent	13	0	10	7	12	10	
Non-Violent							
Controlled Substance	6	1	3	9	5	8	
Robbery	10	4	6	7	10	1	
Burglary	7	1	5	0	6	10	
Theft	5	3	4	3	5	1	
Forgery	3	4	3	1	3	2	
Arson	6	3	9	2	6	5	
Escape	4	2	3	9	4	1	
DWI	2	5	1	11	2	5	
Possession of Firearm	5	6	9	6	5	8	
Criminal Attempt & Related Offenses	16	2	12	6	15	10	
Average Non-Violent	6	6	4	2	6	2	
Average Length of Sentence For Female Admissions							4 years, 5 months, 11 days
Average Length of Sentence For Male Admissions							7 years, 4 month, 20 days
All Admissions Average Length of Sentence							6 years, 11 months, 18 days
NOTE: Thirty two (32) offenders were sentenced to Death, Life Without Parole or Life during FY04 whose sentence length is not included in the computations.							

## Average Sentence Length for Offenders (Excluding Lifers)

Average Sentence Length for Offenders  
(Excluding Lifers)

	Male		Female		Average	
Offense	Yrs.	Mths.	Yrs.	Mths.	Yrs.	Mths.
<b>Violent</b>						
Homicide	34	3	24	1	33	3
Sexual Offenses	25	0	27	11	25	0
Kidnapping & Related Offenses	20	5	11	0	20	1
Battery/Assault	14	6	9	8	14	3
Aggravated Robbery	26	9	26	1	26	9
Offenses Involving Family	12	6	11	4	12	6
<b>Average Violent</b>	<b>25</b>	<b>4</b>	<b>21</b>	<b>6</b>	<b>25</b>	<b>2</b>
<b>Non-Violent</b>						
Controlled Substance	11	11	9	1	11	7
Robbery	14	0	10	6	13	9
Burglary	12	1	9	9	12	0
Theft	8	3	7	3	8	1
Forgery	5	4	5	8	5	5
Arson	11	9	9	6	11	7
Judicial & Official Procedures	13	2	2	0	10	11
Escape	6	7	6	1	6	6
DWI	3	7	2	3	3	5
Possession of Firearm	8	2	9	2	8	2
Criminal Attempt & Related Offenses	16	2	12	6	15	10
Gang Related Activities	20	2	17	5	20	0
<b>Average Non-Violent</b>	<b>12</b>	<b>2</b>	<b>8</b>	<b>10</b>	<b>11</b>	<b>10</b>

### Average Length of Sentence

For Female Population 12 years, 7 months, 1 day

### Average Length of Sentence

For Male Population 17 years, 6 months, 17 days



# Admissions FY 2004

<i>Gender</i>	<b>Males</b>					
<i>Race</i>	<b>B#</b>	<b>B%</b>	<b>W/Oth</b>	<b>W%</b>	<b>Tot</b>	<b>Tot%</b>
<b>Beginning</b>	5,895	49.20%	6,086	50.8%	11,981	93.3%
<b>ADMISSIONS</b>						
<b>New Commits</b>	1,434	38.7%	2,271	61.3%	3,705	87.4%
<b>Recommits</b>	0	0.0%	1	100.0%	1	100.0%
<b>Supervised-Return w/new Tm</b>						
Act 230	1	100.0%	0	0.0%	1	100.0%
<b>Supervised-Return/Regular</b>						
Parole Return	53	54.1%	45	45.9%	98	89.9%
Return from ADC Release	1,115	44.0%	1,421	56.0%	2,536	93.7%
Ret from DCC Release	3	27.3%	8	72.7%	11	100.0%
<b>Conditioned-Release/Regular</b>						
Return from Boot Camp Release	61	32.3%	128	67.7%	189	93.1%
Act 814	0	0.0%	1	100.0%	1	50.0%
<b>Escape Return</b>	5	45.5%	6	54.5%	11	100.0%
<b>Bond Return</b>	6	40.0%	9	60.0%	15	88.2%
<b>Receive From DCC</b>	18	30.0%	42	70.0%	60	85.7%
<b>Intrastate Compact</b>	0	0.0%	1	100.0%	1	100.0%
<b>Interstate Compact</b>	9	40.9%	13	59.1%	22	88.0%
<b>TOTAL</b>	<b>2,705</b>	<b>40.7%</b>	<b>3,946</b>	<b>59.3%</b>	<b>6,651</b>	<b>89.9%</b>

# Admissions FY 2004

Females						Overall Total				
B#	B%	W/Oth	W%	Tot	Tot%	B#	B%	W/Oth	W%	Total
325	37.62%	539	62.4%	864	6.7%	6,220	48.4%	6,625	51.6%	12,845
136	25.6%	396	74.4%	532	12.6%	1,570	37.1%	2,667	62.9%	4,237
0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	100.0%	1
0	0.0%	0	0.0%	0	0.0%	1	100.0%	0	0.0%	1
4	36.4%	7	63.6%	11	10.1%	57	52.3%	52	47.7%	109
66	38.6%	105	61.4%	171	6.3%	1,181	43.6%	1526	56.4%	2,707
0	0.0%	0	0.0%	0	0.0%	3	27.3%	8	72.7%	11
3	21.4%	11	78.6%	14	6.9%	64	31.5%	139	68.5%	203
0	0.0%	1	100.0%	1	50.0%	0	0.0%	2	100.0%	2
0	0.0%	0	0.0%	0	0.0%	5	45.5%	6	54.5%	11
0	0.0%	2	100.0%	2	11.8%	6	35.3%	11	64.7%	17
2	20.0%	8	80.0%	10	14.3%	20	28.6%	50	71.4%	70
0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	100.0%	1
1	33.3%	2	66.7%	3	12.0%	10	40.0%	15	60.0%	25
212	28.5%	532	71.5%	744	10.1%	2,917	39.4%	4,478	60.6%	7,395

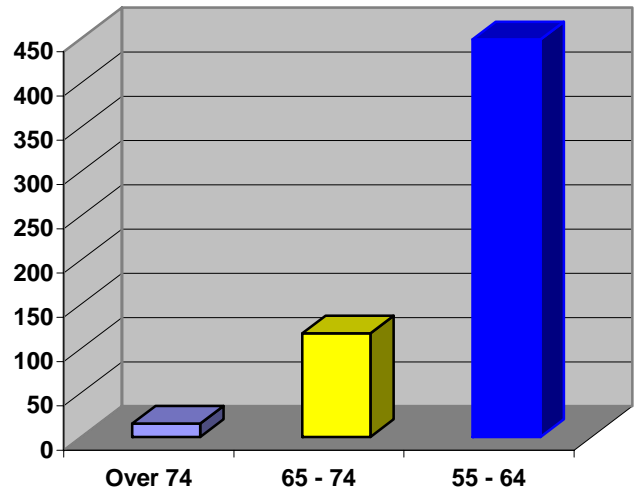
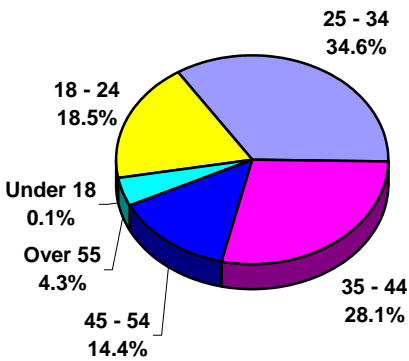
# Releases FY 2004

<i>Gender</i>	<b>Males</b>					
<i>Race</i>	<b>B#</b>	<b>B%</b>	<b>W/Oth</b>	<b>W%</b>	<b>Tot</b>	<b>Tot%</b>
<b>RELEASES</b>						
<b>DISCHARGE</b>						
Discharge	259	43.0%	344	57.0%	603	90.4%
Discharge to Probation	7	43.8%	9	56.3%	16	84.2%
Court Order Release	2	40.0%	3	60.0%	5	100.0%
<b>PAROLE</b>						
Paroled - Regular	171	63.1%	100	36.9%	271	93.1%
<b>CONDITIONED RELEASE</b>						
boot camp release	169	39.2%	262	60.8%	431	92.5%
Act 814 work release	0	0.0%	1	100.0%	1	25.0%
ADC Release to Supervision	2,325	44.5%	2,899	55.5%	5,224	91.2%
DCC Release to Supervision	26	26.3%	73	73.7%	99	81.8%
Transfer to DCC	2	100.0%	0	0.0%	2	13.3%
<b>DEATHS</b>						
Death - Natural	9	29.0%	22	71.0%	31	91.2%
Death - Accidental	0	0.0%	0	0.0%	0	0.0%
Death - Homicide	2	40.0%	3	60.0%	5	100.0%
Death - Suicide	1	50.0%	1	50.0%	2	100.0%
<b>Executions</b>	2	100.0%	0	0.0%	2	100.0%
<b>Escapes</b>	5	50.0%	5	50.0%	10	100.0%
<b>Bond</b>	13	35.1%	24	64.9%	37	94.9%
<b>OUT OF JURISDICTION</b>						
Transfer - Interstate Compact	3	33.3%	6	66.7%	9	100.0%
Transfer - Out of State	14	27.5%	37	72.5%	51	94.4%
<b>TOTAL</b>	<b>3,010</b>	<b>44.3%</b>	<b>3,789</b>	<b>55.7%</b>	<b>6,799</b>	<b>91.0%</b>
<b>Ending</b>	<b>5,590</b>	<b>47.2%</b>	<b>6,243</b>	<b>52.8%</b>	<b>11,833</b>	<b>92.7%</b>
<b>Difference</b>	<b>-305</b>	<b>-1.96%</b>	<b>157</b>	<b>1.96%</b>	<b>-148</b>	<b>-0.6%</b>

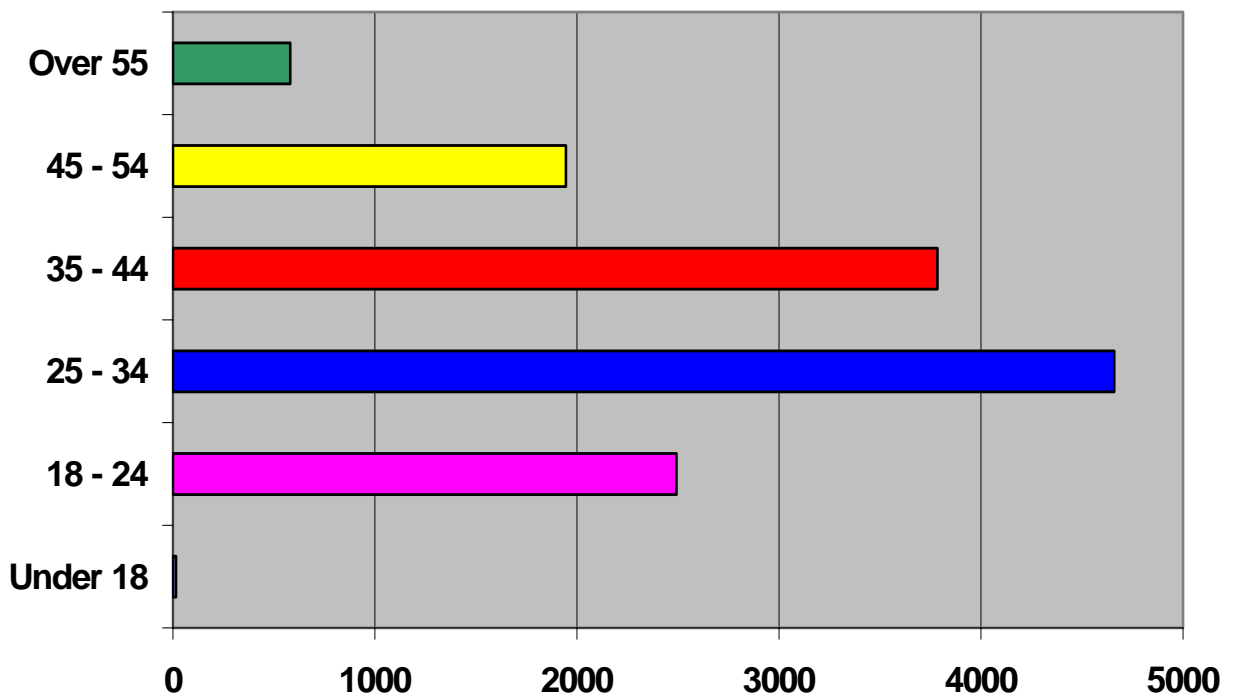
# Releases FY 2004

Females						Overall Total				
B#	B%	W/Oth	W%	Tot	Tot%	B#	B%	W/Oth	W%	Total
19	29.7%	45	70.3%	64	9.6%	278	41.7%	389	58.3%	667
1	33.3%	2	66.7%	3	15.8%	8	42.1%	11	57.9%	19
0	0.0%	0	0.0%	0	0.0%	2	40.0%	3	60.0%	5
8	40.0%	12	60.0%	20	6.9%	179	61.5%	112	38.5%	291
11	31.4%	24	68.6%	35	7.5%	180	38.6%	286	61.4%	466
0	0.0%	3	100.0%	3	75.0%	0	0.0%	4	100.0%	4
150	29.6%	356	70.4%	506	8.8%	2,475	43.2%	3,255	56.8%	5,730
7	31.8%	15	68.2%	22	18.2%	33	27.3%	88	72.7%	121
7	53.8%	6	46.2%	13	86.7%	9	60.0%	6	40.0%	15
0	0.0%	3	100.0%	3	8.8%	9	26.5%	25	73.5%	34
0	0.0%	1	100.0%	1	100.0%	0	0.0%	1	100.0%	1
0	0.0%	0	0.0%	0	0.0%	2	40.0%	3	60.0%	5
0	0.0%	0	0.0%	0	0.0%	1	50.0%	1	50.0%	2
0	0.0%	0	0.0%	0	0.0%	2	100.0%	0	0.0%	2
0	0.0%	0	0.0%	0	0.0%	5	50.0%	5	50.0%	10
0	0.0%	2	100.0%	2	5.1%	13	33.3%	26	66.7%	39
0	0.0%	0	0.0%	0	0.0%	3	33.3%	6	66.7%	9
2	66.7%	1	33.3%	3	5.6%	16	29.6%	38	70.4%	54
205	30.4%	470	69.6%	675	9.0%	3,215	43.0%	4,259	57.0%	7,474
332	35.6%	601	64.4%	933	7.3%	5,922	46.4%	6,844	53.6%	12,766
7	-2.0%	62	2.0%	69	0.6%	-298	-2.0%	219	2.0%	-79

## Inmate Population Age Breakdown



**Average Age of the Inmate Population**  
**Male: 34 Female: 35 Overall: 34**



**Average Age of Admissions: 33**

## Training

### Basic Correctional Officer Training:

Classes Held: 24                      Students: 830

### In-Service Training Facilitated by the Training Academy:

Classes Held: 197                      Students: 5,626

### In-Service Training Classes Reported by the Units:

Classes Held: 741                      Students: 21,050

### Correspondence Courses:

Classes Held: 771                      Students: 771

### Total ADC Training:

Classes Held: 1,733    Total Students: 28,277





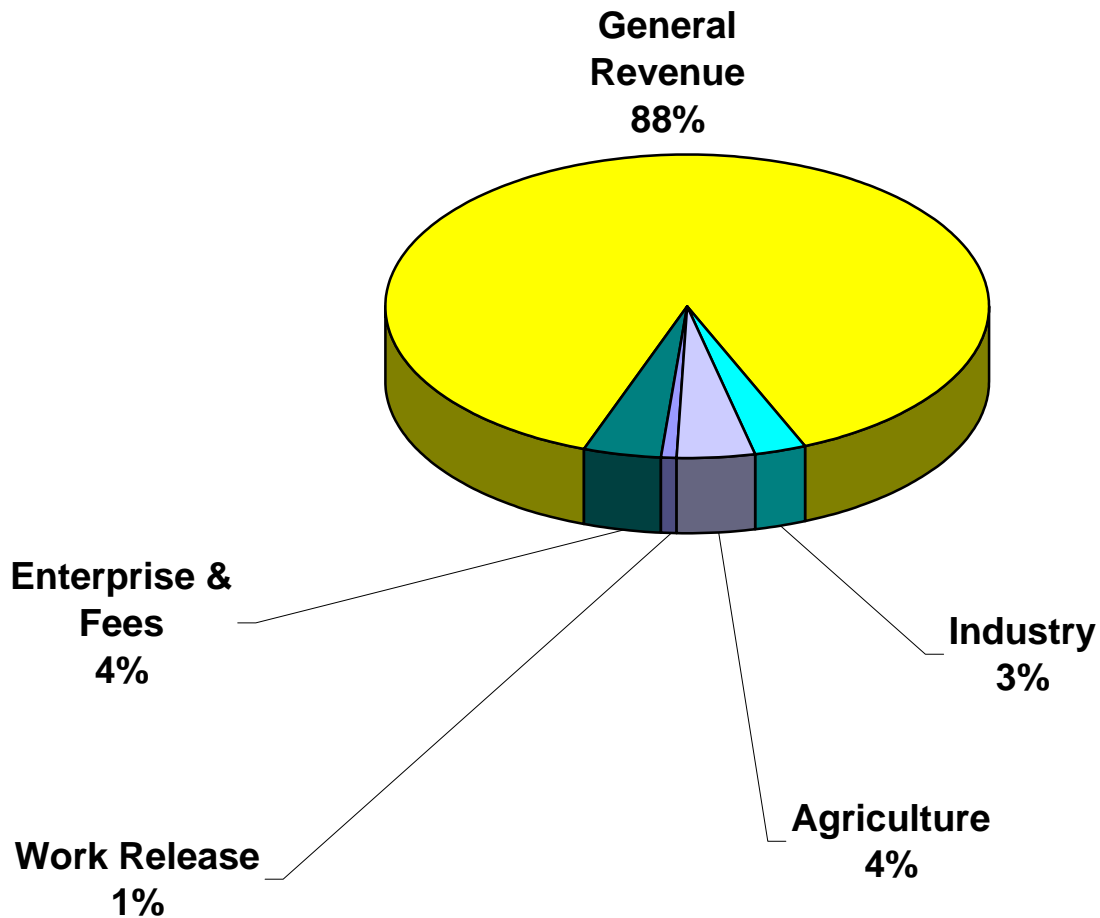
## Federal Grants Received

Child Nutrition Program - Reimbursement for Meals Cost of inmates under age 21 (Reimbursement by DHS)	\$ 619,701.00
Tuberculosis Grant	58,185.00
Edward Byrne State and Local Law Enforcement Assistance and Formula Grant	60,442.00
SATP Support - Including Boot Camp ReAct (BADAPT Grant)	248,077.00
Violent Offenders Incarceration Act (Varner Supermax)	1,950,000.00
Residential Substance Abuse	675,348.00
Workplace and Community Transition Training for Incarcerated Youth Offenders	172,734.00
Criminal Alien	- 0 -
<b>Total</b>	<b>\$3,784,487.00</b>

## ADC Personnel Breakdown

<u><b>Ethnic Group</b></u>	<u><b>Male</b></u>	<u><b>Female</b></u>	<u><b>Total</b></u>
White	1,099	525	1,624
Black	779	962	1,741
Hispanic	4	3	7
Others	4	5	9
<b>Total</b>	<b>1,886</b>	<b>1,495</b>	<b>3,381</b>

# Cash Receipts



General Revenue \$180,367,991  
 Agriculture 8,479,408  
 Work Release 1,530,864

Industry \$ 5,806,551  
 Enterprise & Fees 8,775,630

**Total : \$204,960,444**

## ***Inmate Care & Custody Operating Expenditures***

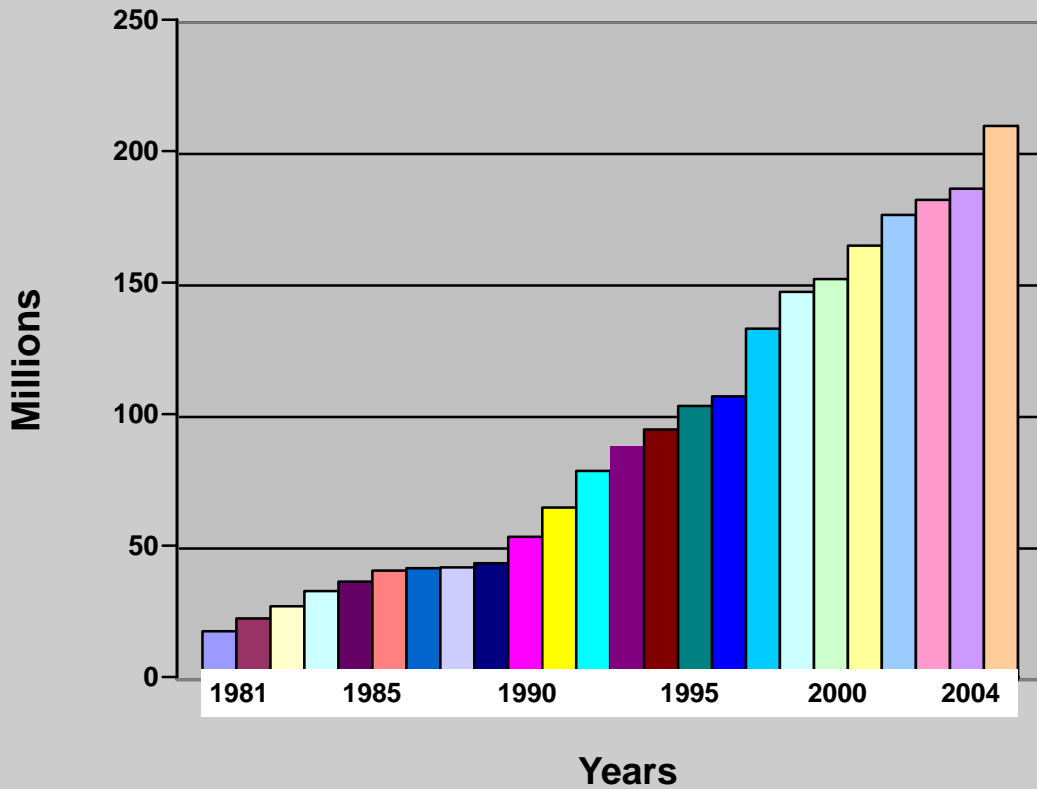
<b>Fiscal Year</b>	<b>Operating Expenditures</b>
--------------------	-------------------------------

1981	\$17,378,007
1982	22,288,513
1983	26,934,369
1984	32,716,248
1985	36,322,363
1986	40,498,539
1987	41,409,864
1988	41,684,110
1989	43,309,796
1990	53,355,902
1991	64,474,347
1992	78,394,633

<b>Fiscal Year</b>	<b>Operating Expenditures</b>
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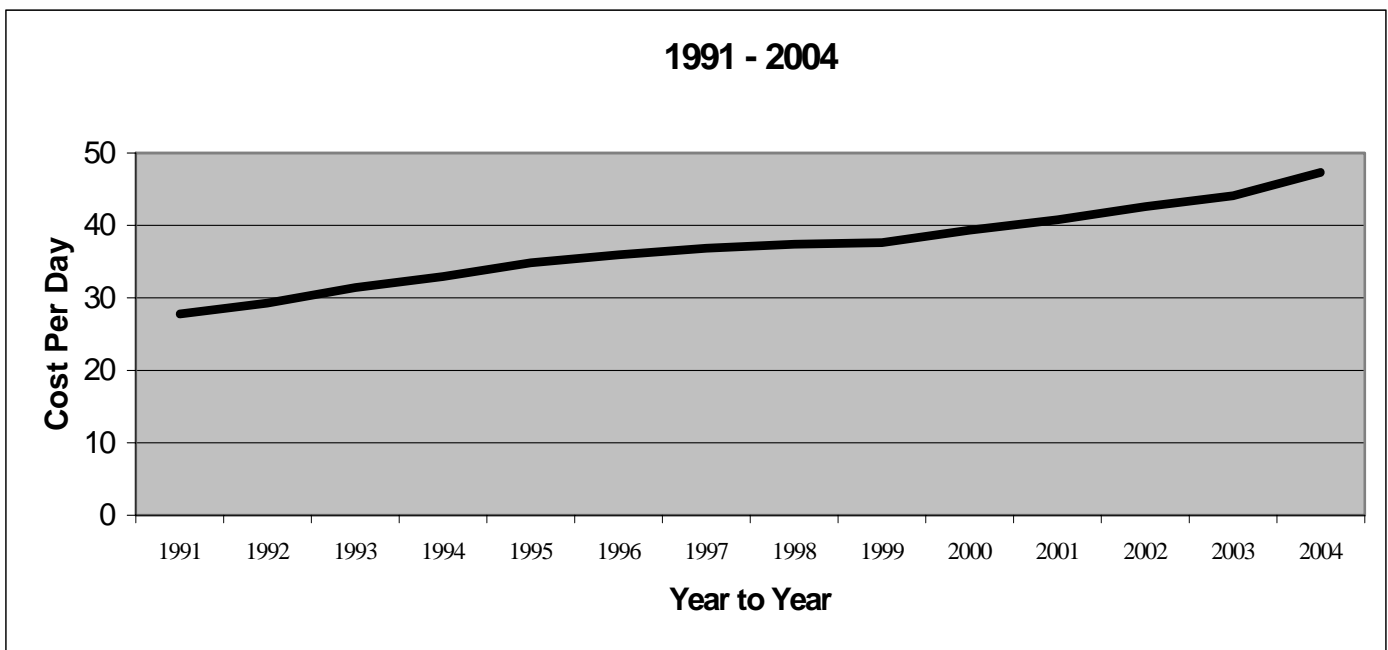
1993	87,775,450
1994	94,149,978
1995	103,071,066
1996	106,756,707
1997	132,493,821
1998	146,461,122
1999	151,336,081
2000	164,025,025
2001	175,717,556
2002	182,187,792
2003	185,682,413
2004	209,542,704

### **Inmate Care & Custody Operating Expenditures**



## **Inmate Cost Per Day**

<b>Fiscal Year</b>	<b>Cost Per Day</b>	<b>Cost Per Year</b>
<b>1981</b>	<b>\$ 16.32</b>	<b>\$ 5,956.80</b>
<b>1982</b>	<b>17.78</b>	<b>6,489.70</b>
<b>1983</b>	<b>19.09</b>	<b>6,967.85</b>
<b>1984</b>	<b>20.86</b>	<b>7,613.90</b>
<b>1985</b>	<b>21.99</b>	<b>8,026.35</b>
<b>1986</b>	<b>23.83</b>	<b>8,697.95</b>
<b>1987</b>	<b>23.36</b>	<b>8,526.40</b>
<b>1988</b>	<b>22.96</b>	<b>8,380.40</b>
<b>1989</b>	<b>24.84</b>	<b>9,066.00</b>
<b>1990</b>	<b>25.60</b>	<b>9,344.00</b>
<b>1991</b>	<b>27.76</b>	<b>10,132.40</b>
<b>1992</b>	<b>29.28</b>	<b>10,687.20</b>
<b>1993</b>	<b>31.43</b>	<b>11,471.95</b>
<b>1994</b>	<b>32.95</b>	<b>12,026.75</b>
<b>1995</b>	<b>34.84</b>	<b>12,716.60</b>
<b>1996</b>	<b>35.96</b>	<b>13,125.40</b>
<b>1997</b>	<b>36.86</b>	<b>13,453.90</b>
<b>1998</b>	<b>37.40</b>	<b>13,651.00</b>
<b>1999</b>	<b>37.65</b>	<b>13,742.25</b>
<b>2000</b>	<b>39.35</b>	<b>14,362.75</b>
<b>2001</b>	<b>40.79</b>	<b>14,888.35</b>
<b>2002</b>	<b>42.59</b>	<b>15,545.35</b>
<b>2003</b>	<b>44.11</b>	<b>16,100.15</b>
<b>2004</b>	<b>47.32</b>	<b>17,271.80</b>



## **Construction Expenditures**

### **CUMMINS UNIT**

CUMMINS MODULAR UNIT	\$	28,071.09
19 BARRACKS RENOVATION		49,129.11
<b>TOTAL</b>	<b>\$</b>	<b>77,200.20</b>

### **PINE BLUFF COMPLEX**

PINE BLUFF UNIT HORSE BARN	\$	4,997.94
EXERCISE YD/COVERED WALKWAY		21,386.40
ADMIN BLDG EAST		245,139.84
PERIMETER DETECTION SYSTEM PB COMPLEX		196,686.36
COMMUNUTORS VARIOUS UNITS		126,434.49
SYSTEM CONDUIT VARIOUS UNITS		7,261.83
ROOF RENOVATION PB, DIAG UNITS		80,001.81
EMERGENCY GENERATOR PB UNIT		17,253.21
LOCK REPLACEMENT VARIOUS UNITS		99,194.39
FIRE ALARM REPLACEMENT (BENTON)		93,793.44
<b>TOTAL</b>	<b>\$</b>	<b>892,149.71</b>

### **TUCKER UNIT**

EMERGENCY GENERATOR	\$	\$3,432.93
BOILER EXPANSION		16,182.48
KITCHEN RENOVATION		194,036.69
<b>TOTAL</b>	<b>\$</b>	<b>213,652.10</b>

### **MAXIMUM SECURITY UNIT**

LETHAL FENCE	\$	209,991.63
<b>TOTAL</b>	<b>\$</b>	<b>209,991.63</b>

### **VARNER UNIT**

SUPERMAX CONSTRUCTION	\$	959,899.29
<b>TOTAL</b>	<b>\$</b>	<b>959,899.29</b>

### **DELTA REGIONAL UNIT**

JAIL RENOVATION	\$	17,979.58
<b>TOTAL</b>	<b>\$</b>	<b>17,979.58</b>

### **EAST ARKANSAS UNIT**

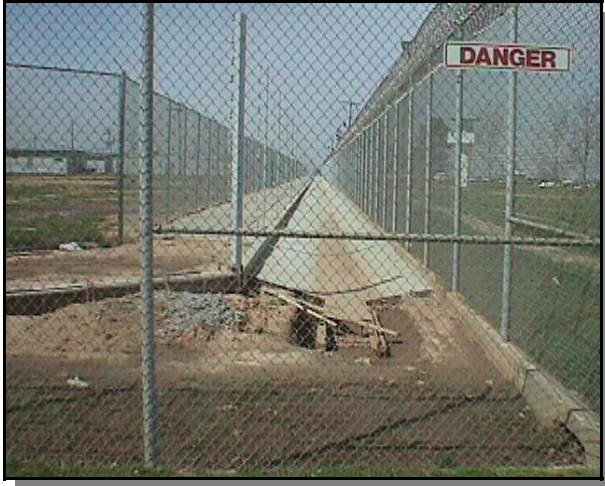
SOLID DOORS	\$	91,717.96
DUPLEXES		123,578.28
ISOLATION CONSTRUCTION		291,030.10
<b>TOTAL</b>	<b>\$</b>	<b>506,326.34</b>

### **CONSTRUCTION**

STEWART BUILDING	\$	12,126.90
<b>TOTAL</b>	<b>\$</b>	<b>12,126.90</b>

## **Construction Expenditures**

<b>MALVERN UNIT</b>	
CONSTRUCTION	\$ 3,117,552.77
<b>TOTAL</b>	<b>\$ 3,117,552.77</b>
<b>MCWRC</b>	
MISS COUNTY RENOVATION	\$ 61,055.43
<b>TOTAL</b>	<b>\$ 61,055.43</b>
<b>MCPHERSON</b>	
KITCHEN RENOVATION	\$ 1,471.16
<b>TOTAL</b>	<b>\$ 1,471.16</b>
<b>WRIGHTSVILLE UNIT</b>	
SALLYPORT	\$ 14,993.24
<b>TOTAL</b>	<b>\$ 14,993.24</b>
<b>NEWPORT UNITS</b>	
CONSTRUCTION	\$ 1,390,556.76
<b>TOTAL</b>	<b>\$ 1,390,556.76</b>
<b>TOTAL FOR ALL PROJECTS</b>	<b>\$ 7,474,955.11</b>



*Construction at the Cummins Unit of the state's first lethal electrified fence.*

*The control center of the Varner Supermax Unit as it nears completion.*





# Arkansas Correctional Industries



The Arkansas Correctional Industries moved into permanent office space in the Administrative East Building in Pine Bluff. ACI and the Agricultural Division share a wing. ACI now has a showroom in order to display many of the items offered to ACI's customers.

Arkansas Correctional Industries is a self-supporting entity of the Arkansas Department of Correction. ACI has programs that are located at four units throughout the state. The approximate 500 inmates assigned to these programs manufacture products that are sold to state government, schools, and nonprofit organizations along with employees of the ADC and Board of Correction members. Vocational education training is offered to participating inmates through a joint effort between Riverside Vo-Tech and ACI.

A powder paint operation was opened at the Tucker Bus Barn this year. This expansion allows ACI to train inmates in marketable skills in up-to-date painting methods. The new system will be utilized in applying a much higher quality paint and finish to the products that are manufactured in the expanding metal fabrication division. The process applies three mils of paint, which is then baked at 350 degrees for 20 minutes. Within the past year, ACI entered into agreements with Razor Chemical Company of North Little Rock. ACI now produces a wider range of cleaning products from raw materials purchased from Razor Chemical Company. Razor Chemical also markets all ACI janitorial products for ACI. As a result of this agreement, the ACI janitorial product sales have tripled as well as doubled the number of customers now using ACI and Razor Chemical products.

ACI products are located in an on-line catalog at [www.acicatalog.com](http://www.acicatalog.com). Customers have the capability to order products directly off the web. A one-time 5% discount is offered to customers when making their first online web order.

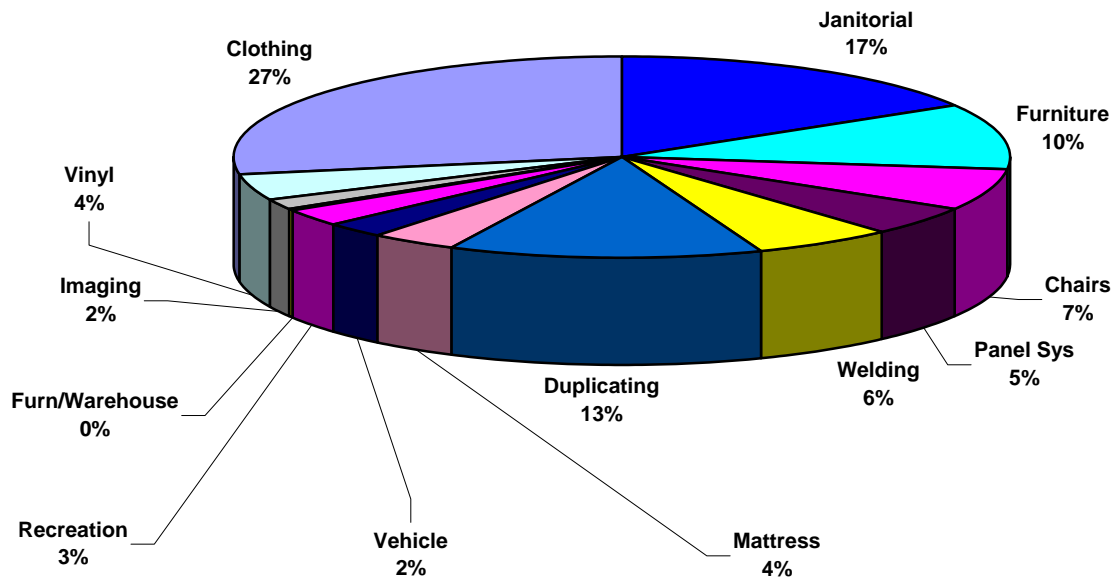
# Arkansas Correctional Industries

## ARKANSAS CORRECTIONAL INDUSTRIES FY'04 RECEIPTS

Clothing	\$1,839,294	Mattress	\$253,197
Janitorial	\$1,096,808	Vehicle	\$149,924
Furniture	\$ 686,394	Recreation	\$185,238
Chairs	\$ 450,257	Furn/Warehouse	\$21,232
Panel systems	\$ 306,705	Imaging	\$113,931
Welding	\$ 398,157	Vinyl	\$277,314
Duplicating	\$ 851,672		

**TOTAL RECEIPTS**

**\$6,630,123**



# **Directory**

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## **Arkansas Board of Corrections**

**P.O. Box 20550**

**Pine Bluff, AR 71612**

**(870) 267-6754**

**Fax: (870) 267-6755**

### **Benny Magness, Chair**

Drew Baker, Vice-Chair

Kelly Pace, Secretary

Leroy Brownlee, Member

W.L. Ferren, Member

Pastor J. Aaron Hawkins, Member

Dr. Mary Parker, Member

Mark Colbert, Administrator, Compliance/ Attorney

Shari Gray, Administrative Assistant

## **Director's Office**

**Larry B. Norris, Director**

Rob DeGostin, Staff Attorney

Dina Tyler, Assistant to the Director, Legislative and Public Affairs

Stephen Williams, Administrative Assistant to the Director for Special Projects

James Gibson, Administrator, Internal Affairs/Disciplinary Hearings

Jane Manning, EEO/ Grievance Officer

Mike Wynn, Internal Auditor

## **Institutions**

**Ray Hobbs, Chief Deputy Director**

George Brewer, Administrator, Classification

John Kleiner, Coordinator, Emergency Preparedness

Lt. Sam Ashcraft, K-9 Drug/Contraband, Supervisor

Nancy Koonce, Manager, Accreditation

Sherry Moring, Coordinator, Drug Testing

**Ronald Dobbs, Assistant Director**

John Craig, Asst. Warden, Boot Camp Program

Danny Heflin, Coordinator, Transportation

# **Directory**

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## **Health and Correctional Programs**

**Max J. Mobley, Ph.D., Deputy Director**

Charles Allen, Ph.D., Superintendent, Educational Services

John Byus, Administrator, Medical Services

Bob Parker, Administrator, Mental Health Services

Linda Shepherd, Coordinator, Volunteer Services

Don Yancey, Administrator, Religious Services

Sheri Flynn, Administrator, Sex Offender Assessment

Dennice Alexander, Library Administrator

## **Institutional Operations**

**Larry May, Deputy Director**

Jerry Campbell, Administrator, Industry

James Bost, Administrator, Agriculture

Tom Knight, Director, Vocational Education

Mary Jones, Coordinator, Vocational Education

Tiffanye Compton, Coordinator, Inmate Grievance

## **Administrative Services**

**Sheila Sharp, Assistant Director**

Kevin Murphy, Administrator, Human Resources

Kay Skillen, Administrator, Commodities

Mike Carraway, Manager, Budget

Marylon Kushmaul, Administrator, Accounting Control

Ron Manning, Manager, Accounting Operations

Roger Patton, Manager, Information Systems

Burl Scifres, Administrator, Procurement

Mike Cannon, Ph.D., Administrator, Research and Planning

## **Construction/Maintenance**

**David Cruseturner, Assistant Director**

Leon Starks, Coordinator/Maintenance

Robert Leggett, General Superintendent

Lynn Roberts, Coordinator/Construction

## **Facilities**

### **Benton Unit**

6701 Hwy. 67, Benton, AR 72015-8488

Warden: Sara McQuilliams

PH: (501) 315-2252

FAX: (501) 315-3736

### **Cummins Unit**

3001 Hwy 388~P.O. Box 500, Grady, AR 71644-0500

Warden: Gaylon Lay

PH: (870) 850-8899

FAX: (870) 850-8864

### **Delta Regional Unit**

880 East Gaines, Dermott, AR 71638

Warden: Mark Cashion

PH: (870) 538-2000

FAX: (870) 538-2027

### **Diagnostic Unit**

7500 Corrections Circle, Pine Bluff, AR 71603

Warden: Rick Toney

PH: (870) 267-6410

FAX: (870) 267-6709

### **East Arkansas Regional Unit**

326 East Lee ~ P.O. Box 180, Brickeys, AR 72320-0180

Warden: Greg Harmon

PH: (870) 295-4700

FAX: (870) 295-6564

### **Grimes Unit**

300 Wackenhut Way, Newport, AR 72112-33493

Warden: John Maples, Jr.

PH: (870) 523-5877

FAX: (870) 523-8302

### **Jefferson County Jail**

7206 West 7<sup>th</sup> Ave., Pine Bluff, AR 71603

Warden: Rick Toney

PH: (870) 267-6800

FAX: (870) 267-6808

# Directory

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## **Maximum Security Unit**

2501 State Farm Road, Tucker, AR 72168-0240

Warden: David White

PH: (501) 842-3800

FAX: (501) 842-1977

## **McPherson Unit**

302 Wackenhut Way, Newport, AR 72112-33493

Warden: John Maples, Jr.

PH: (870) 523-2639

FAX: (870) 523-6202

## **Mississippi County Work Release**

727 N. County Line Rd. ~ P.O. Box 10, Luxora, AR 72358-0010

Supervisor: Joe Porchia

PH: (870) 658-2214

FAX: (870) 658-2678

## **North Central Unit**

HC 62 ~ P.O. Box 300 Calico Rock, AR 72519-0300

Warden: Brooks Parks

PH: (870) 297-4311

FAX: (870) 297-4322

## **Northwest Arkansas Work Release Center**

200 East Price Ave., Springdale, AR 72764

Supervisor: James Brooks

PH: (479) 756-2037

FAX: (479) 756-0445

## **Ouachita River Correctional Unit**

100 Walco Lane, P.O. Box 1630, Malvern, AR 72104

Warden Dale Reed

PH: (501) 467-3400

FAX: (501) 467-3430

## **Pine Bluff Unit**

890 Freeline Dr., Pine Bluff, AR 71603-1498

Warden: Rick Toney

PH: (870) 267-6510

FAX: (870) 267-6523



**Texarkana Regional Correction Center**

100 N. State Line Ave., Texarkana, AR 75501

Supervisor: Larry Cauley

PH: (903) 798-3071

FAX: (903) 793-3537

**Tucker Unit**

2400 State Farm Rd. ~ P.O. Box 240, Tucker, AR 72168-0240

Warden: Marvin Evans

PH: (501) 842-2519

FAX: (501) 842-3958

**Varner/ Varner Supermax Unit**

Hwy 388 ~ P.O. Box 600, Grady, AR 71644-0600

Warden: Grant Harris

PH: (870) 479-3030

FAX: (870) 479-3803

**Wrightsville Unit**

8400 Hwy 386 ~ P.O. Box 1000, Wrightsville, AR 72183

Warden: Kay Howell

PH: (501) 897-5806

FAX: (501) 897-5716

**Wrightsville Boot Camp**

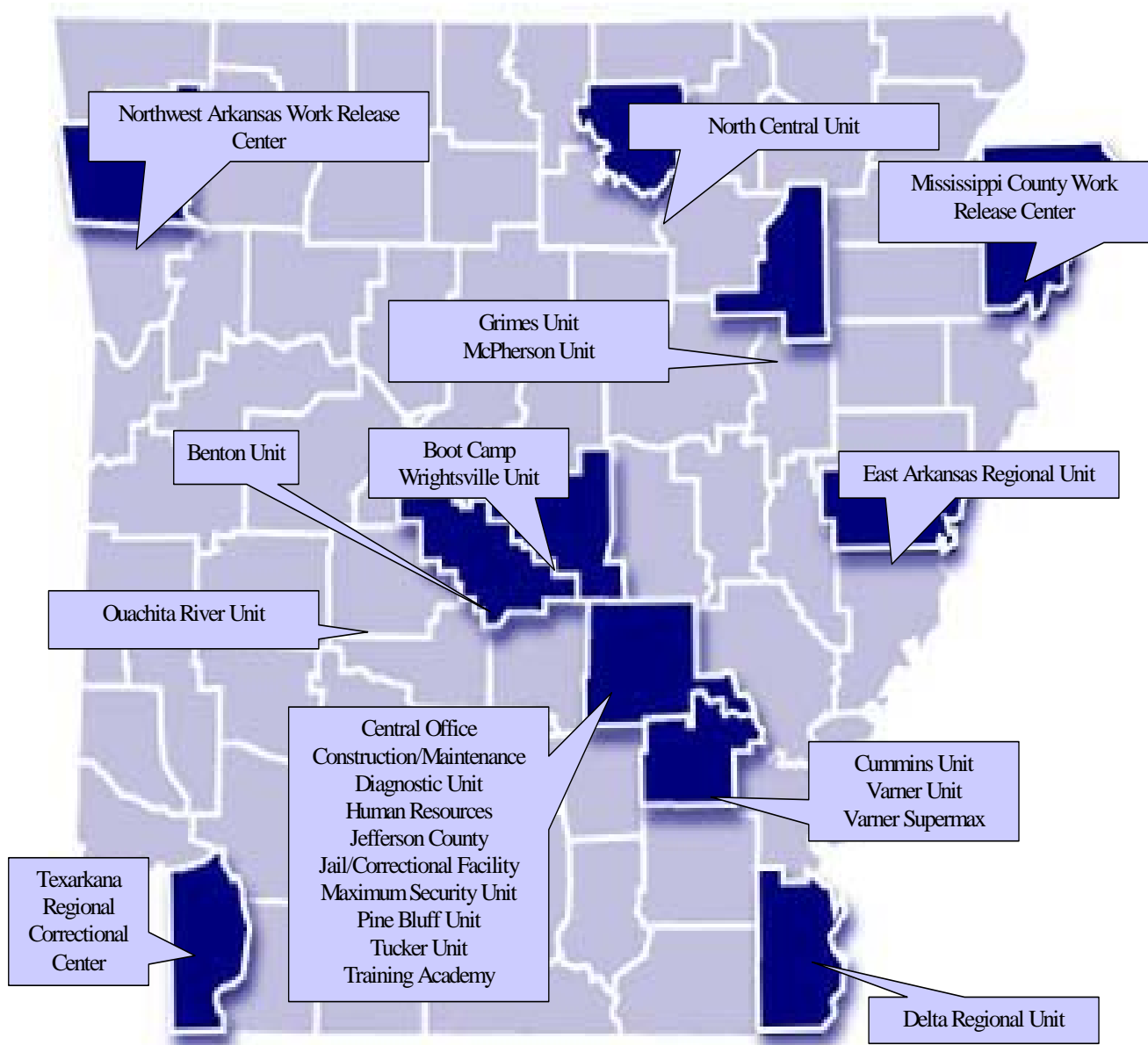
22522 Asher Rd. ~ P.O. Box 1010, Wrightsville, AR 72183

Administrator: John Craig

PH: (501) 897-2800

FAX: (501) 897-1195

# Facility Locations



# Ouachita River Correctional Unit Grand Opening July 2003



Pictured from left to right: Dr. Mary Parker - Board Member, Pastor J. Aaron Hawkins - Board Member, First Lady Janet Huckabee, G. David Guntharp - DCC Director, Governor Mike Huckabee, Larry Norris - Director, Kelly Pace - Board Secretary, Drew Baker - Vice-Chairman, Benny Magness - Chairman, Bill Ferren - Board Member, Leroy Brownlee - Board Member.